# **BIKE EXCHANGE** WHERE THE WORLD RIDES<sup>TM</sup>

BIKEEXCHANGE (ASX:BEX) BUSINESS UPDATE FEBRUARY 2021



# Disclaimer

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The financial information should be read in conjunction with the basis of preparation set out in the Appendix on page 22.

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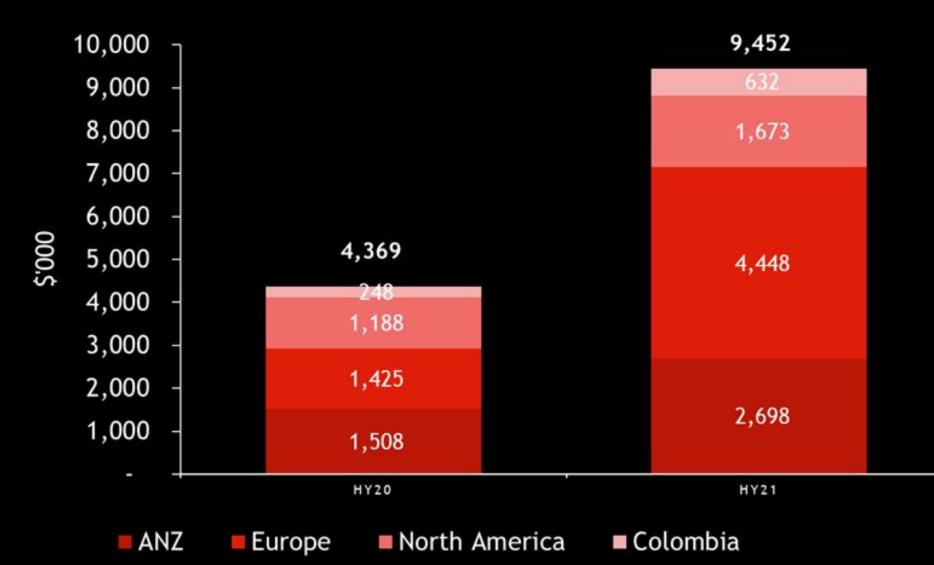
#### BIKE EXCHANGE WHERE THE WORLD RIDES

# BikeExchange overview WORLD'S LEADING BICYCLE MARKETPLACE

- **BikeExchange** is one of the world's largest online cycling marketplaces.
- IPO completed for BikeExchange (ASX:BEX) 9th Feb 2021 with \$20m capital raise to deploy for growth and no debt.
- A network of brands, retailers and distributors to connect via a single destination marketplace.
- The solution that enables and brings together the fragmented global cycling industry to trade and scale.
- Operations across 8 countries in 4 hubs ANZ, North America, Europe (Germany, Belgium and Netherlands), Latin America (Colombia) with over 40 employees.
- BikeExchange generated over \$750 million in sales leads<sup>2</sup> in HY21, up nearly 100% on pcp.
- Growth and global expansion to date has been achieved with limited capital.

- 2. Sales leads represent the total number of enquiries across email, phone and address
- 3. Lookthrough Total Transaction Value includes 50% of the Colombian Joint Venture's TTV.

#### LOOKTHROUGH TOTAL TRANSACTION VALUE<sup>3</sup> BY GEOGRAPHY



**GLOBAL OPERATIONS**<sup>1</sup>





<sup>1.</sup> All countries are 100% owned except for Colombia (50% Joint Venture). Head Office – Australia (Melbourne)

# BEX HY21 highlights



only

**USB** 

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**Record TTV** achieved with growth accelerating

- 116% lookthrough TTV<sup>1</sup> growth in HY21 on pcp.
- Strong growth across all geographic markets with Europe the standout.

Consumer demand remains strong

- Traffic sessions of 14.5 million (including Colombia) for HY21, up 77% on pcp.
- Enquiry value of over \$750m in the half (up 99% on pcp), accelerating on H<sub>2</sub> FY<sub>20</sub>, with conversion initiatives being rolled out to improve monetisation.

- Lookthrough e-commerce commissions revenue grew 325% in HY21 on pcp.
- Supported by strong e-commerce transaction growth of 154% on pcp and improvements in average commission rates achieved.
- Total Active Retail Accounts of 1,449 at 31 December 2020 with average number of monthly e-commerce sellers continuing to rise.

- 1. Lookthrough Total Transaction Value includes 50% of the Colombian Joint Venture's TTV.
- All metrics are presented excluding Colombia unless otherwise stated or defined as lookthrough. See definitions set out on page 22.



#### **E-commerce** revenues outperformed



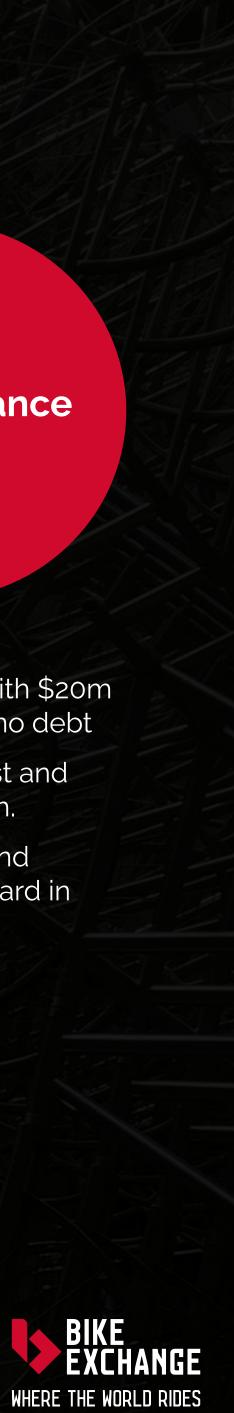
Strategic capital investments commenced



#### Strong balance sheet

- Digital marketing programme to drive e-commerce conversion launched in Q2 with promising results to date and further optimisations to come.
- Key hires made across the business with new Global CFO, Head of Customer and Product and Concierge resources.
- Strategic technology development such as app redevelopment and data underway.

- IPO completed with \$20m capital raise and no debt
- Flexibility to invest and accelerate growth.
- Key hires made and reconstructed Board in place.



# HY21 Business Activity Update





- - & Q4.

BikeExchange Sponsorship Of the GreenEDGE Pro Cycling Team – Team BikeExchange.

• Key Partnership Contracts Signed:

• Trek USA Partnership signed in Q2 enables the Trek dealer network of 1,500 cycling stores to come onto the BikeExchange platform and sell specific model lines in the USA. Over 40 retailers already onboarded onto the platform. This is expected to gather momentum in Q3

• CycleSoftware Europe (a leading cycle retailer POS provider) partnership contract signed in Q2 and seeing strong uptake from retailers with 50+ signed up in the first 2 months.

• Global Performance marketing trial through Q2. Focus on converting existing audience.

• Significant resources added to the Global team, including:

 Global CFO and Head of Customer and Product, both with significant ASX listed marketplace experience;

• Belgium/Netherlands team expansion to support significant market opportunity; and

• Sales and concierge resources to commence in H2 across all regions.

• Data and insights products to be launched in Q3 initially comprising of:

• Performance dashboard for internal usage / better optimisation of activity;

Brand & Industry dashboard to launch in ANZ first, with Global roll out to follow; and

• Single customer view – Ability to segment our consumer audience and increase personalisation.

• Finance product (ANZ) near completion with a soft-launch anticipated in Q3.



BIKE Exchange WHERE THE WORLD RIDES

# LatAm Strategic Partnership

- Strategic partnership with Auteco Group following an investment in BEX to help scale LatAm region.
- Auteco Group is the leading Colombian motorcycle assembler and electric vehicle distributor, founded in 1941.
- Strong experience in the electric vehicle category with 80+ % market share of electric 2 wheeled vehicles. ~\$600m revenues across the group.
- Auteco has a large footprint and network of exclusive dealers with over 550+ and key global brand partnerships.
- Auteco Group consists of Auteco, from the motorcycle and electric vehicle business, PSL a software business for factory services and **CrediOrbe**, a consumer finance business.
- Partnership will help BikeExchange scale across LatAm through the network, experience and category knowledge in the region.







# Key Metrics – HY21

### **ARPA**



#### **Active Retail Accounts**

## 1,449 as at 31 December 2020

### **Traffic sessions**

# **14,546,000**

### e-commerce Transactions

**24,585 154%** 

### **Average Order Value**



**Average Commission Rate** 

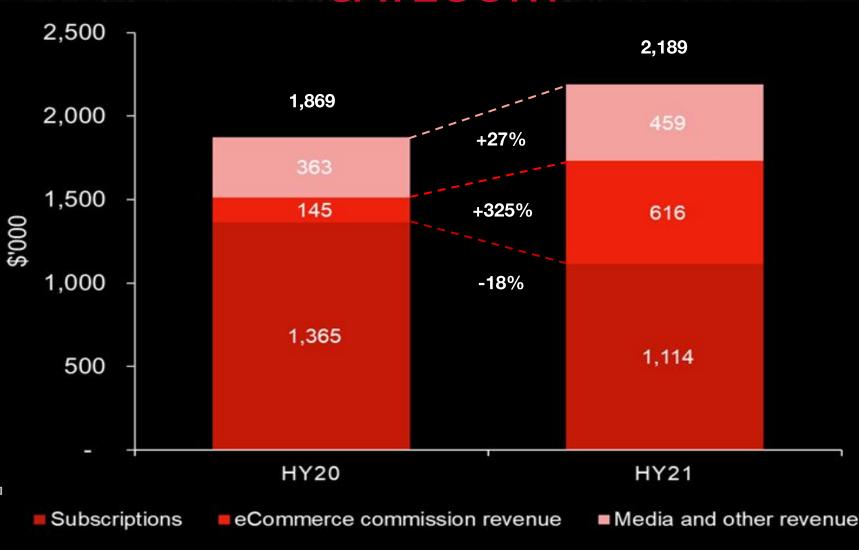


- Average Revenue Per Account (ARPA) improved in HY21 reflecting move to quality e-commerce enabled retailers across FY19 and FY20 improving the subscriber mix and increases in Brand Multistore numbers.
- Strong traffic growth of 77% on pcp reflects the high quality of the consumer proposition.
- Traffic growth and conversion improvements supported significant uplift in transaction volumes and focus on quality retailer products grew Average Order Value (AOV).

All metrics for the 6 month period to 31 December 2020 vs the comparable period in 2019 unless otherwise stated and aside from traffic sessions exclude Colombian Joint Venture. Refer to basis of preparation of page 22 for metric definitions.



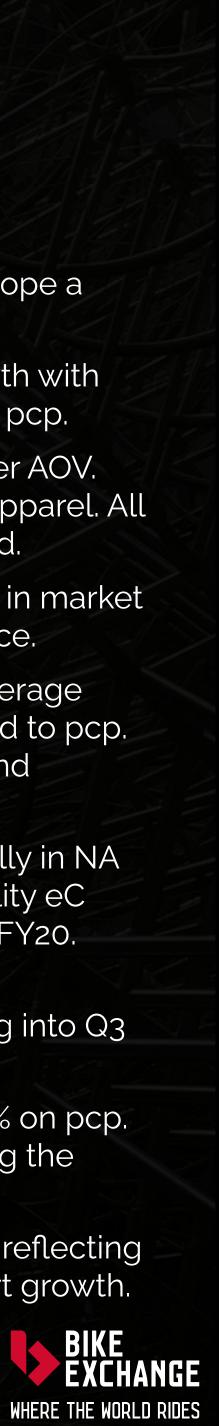
## BikeExchange TTV and revenue performance - HY21 LOOKTHROUGH REVENUE BY CATEGORY



HY21 in \$ thousands	Australia and New Zealand	Europe	North America	Colombia <sup>1</sup>	Total
Lookthrough TTV	2,698	4,448	1,673	632	9,452
Growth on pcp	79%	212%	41%	155%	116%
2 Milling and				. \$ 53 a.	
Lookthrough Revenue	749	904	352	184	2,189
Growth on pcp	(1%)	92%	(42%)	400%	17%

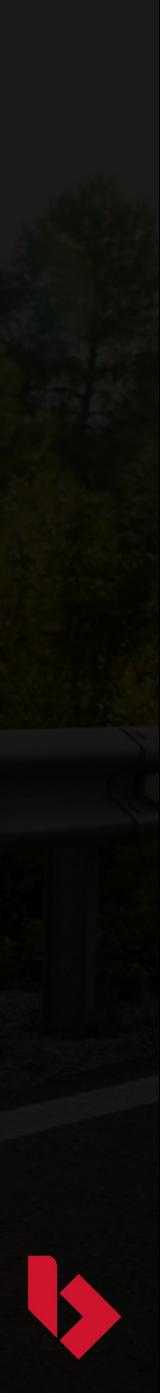
1. Lookthrough TTV and revenue includes 50% of the Colombian Joint Venture's TTV and revenue respectively. Refer to basis of preparation on page 22.

- Strong lookthrough TTV growth across all regions in HY21 with Europe a standout.
- E-commerce was the largest contributor to lookthrough TTV growth with significant uplift in transaction volume and average order value on pcp.
- Europe's e-commerce generates more bike transactions and higher AOV.
   Other regions achieve more transactions with parts, accessories, apparel. All regions showed good transaction volume growth across the period.
- The Group's platform has helped navigate the stock shortages felt in market in 2020, driven by consumer demand, through our breadth of choice.
- Lookthrough e-commerce revenues were up 325% on pcp with average commission rates increasing from 5.5% to 7.8% in the half compared to pcp. The commission rate uplift reflects improvements in retailer mix and improved operational processes.
- Lookthrough subscription revenues declined 18% on pcp (principally in NA with ANZ to a smaller extent) reflecting the transition towards quality eC ommerce enabled retailers and products undertaken in FY19 and FY20.
- ANZ seeing strong contribution from mix shift towards premium subscriptions (including Multistores). Overall positive run rate going into Q3 for Group subscription revenues.
- Lookthrough Media and Other Services revenues increased by 27% on pcp. Reflects increased contribution from BikeExchange COL leveraging the platform through industry partnerships / procurement contacts.
- EBITDA (excluding IPO related costs) consistent with expectations reflecting increased investment in marketing and team headcount to support growth.



# FY21 Outlook

- H2 FY21 trading has commenced well with January 2021 e-commerce transactions showing strong growth on pcp.
- transactions showing strong growth on pcp.
   Overall expect H2 FY21 to demonstrate meaningful TTV and revenue growth on H1 FY21.
- Subscription revenues run rate positive entering Q3 with increases in Multistores, Trek retailer and CycleSoftware retailer sign-ups providing an increasing contribution in H2, supported by additional sales headcount.
  - Working closely (across initiatives) with our retailer and brand customer base to assist and enable them further with conversion, consumer engagement and organic growth.
  - Expect continued strong growth in e-commerce on pcp and improvements in  $\bullet$ conversion rates and commission rates with the benefits of the investment in concierge and performance marketing.
  - Revitalised media partnerships expected to contribute uplift to media revenues from Q4.
  - Launch of new products expected to be positive for the next financial year.



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# BEX strategy update

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# Growth strategy

Grow business customer accounts & Subscriptions

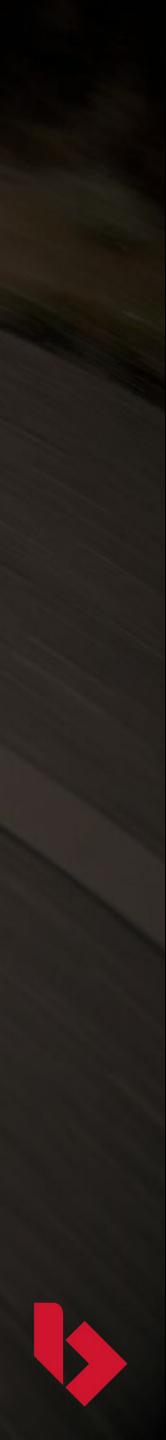
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E-commerce growth through conversion of sales leads

2

Data & insights Subscription product launch New product and revenue streams & Market Expansion

4



## **GROWTH STRATEGY** N. Increase business customer accounts and subscriptions While continuing organic growth & ARPA of existing accounts

Strategic Partnerships with Brands and Industry Targeting more industry partnerships that work with brands to help them sell more of their products while mobilising and engaging their retailer network. E.g. Trek USA partnership

Further Growth In Existing Markets Focus on growing existing markets and regions Estimated current market penetration of retailers: AU: ~75%; EU <10%; US <10%

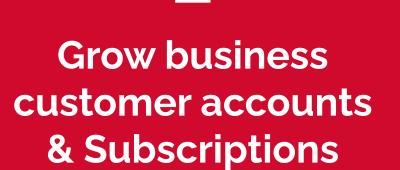
Team growth for Sales, Customer Success / Experience Headcount growth across key disciplines to drive further growth and adding skill areas that will optimise the customer and consumer experience for further conversion. Drive retailer business performance

Increase customer acquisition

Build strong customer success



# Growth strategy - 1

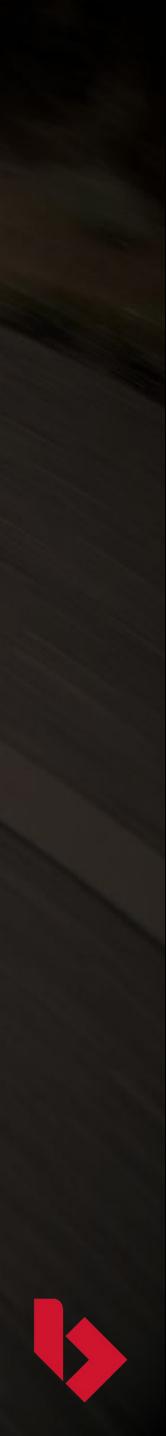


### **PROGRESS IN H1 FY21**

- Trek Partnership USA signed ~40 Trek Stores signed up.
- Cycle Software Europe partnership signed ~ 50 stores signed up.
- Brand Multistore subscriptions • progressing well (particularly in ANZ)
- Retailer / Stock management helped • navigate the market stock pressures for customers and stores with breadth of choice.

#### FOCUS AREAS IN H2 FY21

- Working closely with our retailer, brand and industry customer base to help enable them further.
- Leverage sales resource increases in USA & EU – including dedicated Trek resources in the USA.
- Further ARPA improvements through pricing optimisations.
- Further key partnership development.
- Leverage Team BikeExchange sponsorship with brands.
- Relaunched B2B communications activity.



## **GROWTH STRATEGY** 2. E-commerce growth through conversion Opportunity to convert the existing sales leads to e-commerce transactions on site

**Enquiry &** 

Leads Only



Click & Collect

Current: \$1.5 Billion Sales Leads

Functionality & Technology

Concierge Service



Deposit Payments



**Pre-Orders** 



Full e-commerce

Current \$15 million e-commerce value (annualised)

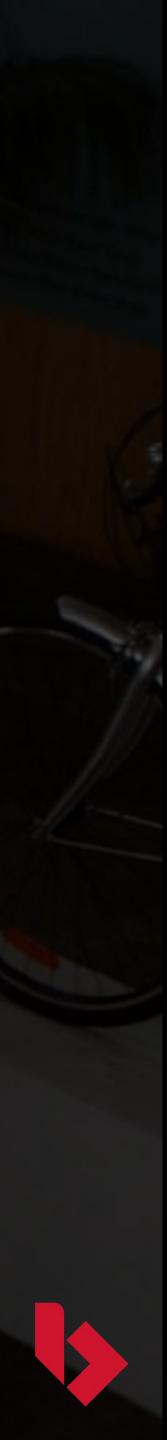
#### **Enabled by Investments In:**

Performance Marketing & Personalisation

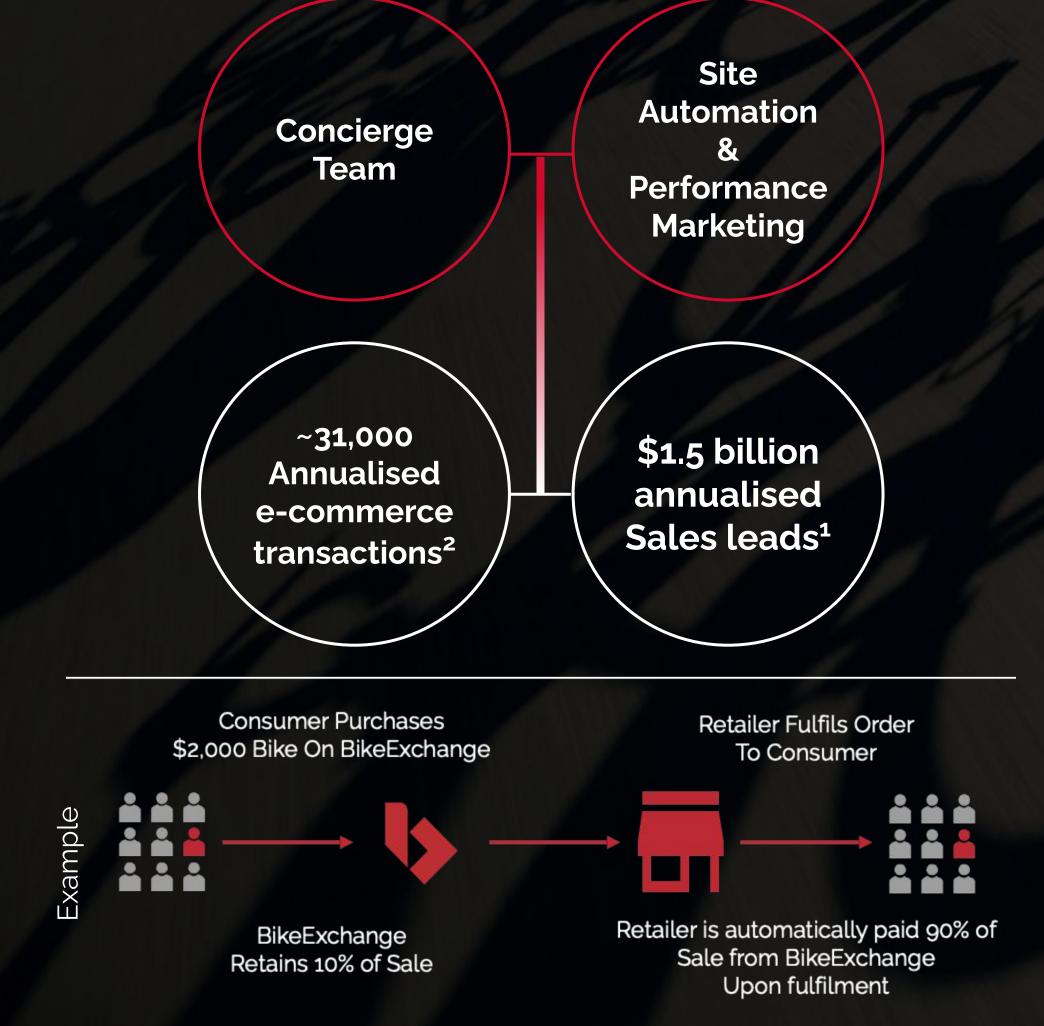


Data & Insights

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## **GROWTH STRATEGY** 2. Driving conversion of existing sales leads Target up to 20% sales leads conversions based on trials to date

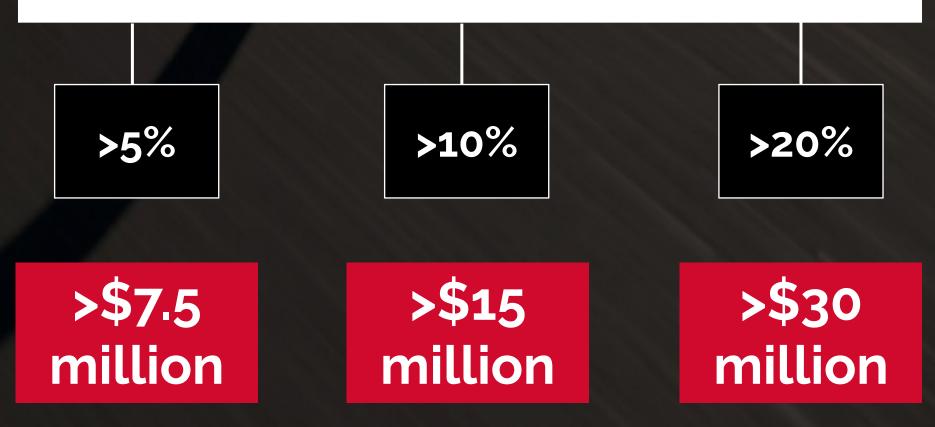


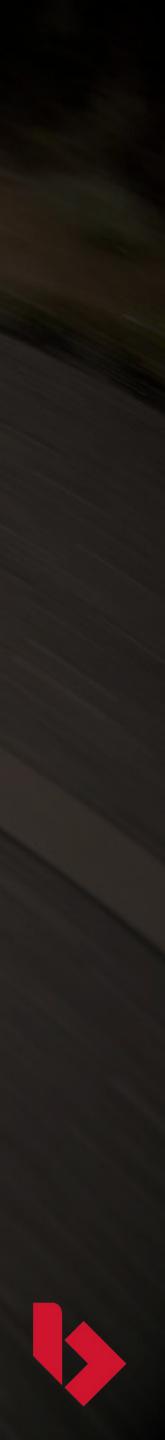
1. Sales leads represent the total number of enquiries across email, phone and address in HY21 annualised by multplying by 2 15 2. Annualised e-commerce transactions are e-commerce orders in HY21 annualised by multiplying by 2.

### **\$1.5 BILLION ANNUALISED EXISTING SALES LEADS**

Near Term Growth Target 10% GM

#### **Conversion Examples (%)**





# Growth strategy 2

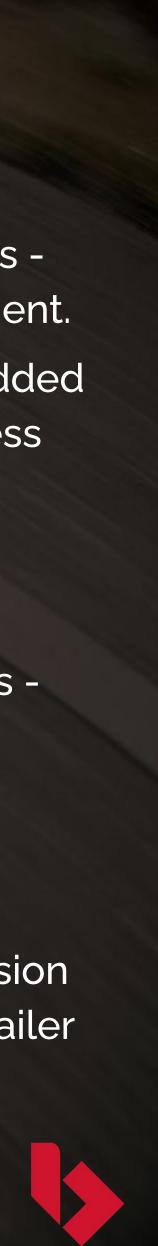
**E-commerce growth** through conversion of sales leads

### **PROGRESS IN H1 FY21**

- Record e-commerce order volume and value in the half - demonstrating the value of the platform.
- Performance Marketing Trials launched with good progress, understanding campaign success factors - to be further optimised in H2.
- Concierge programme underway with existing resources helping retain consumer orders in a tighter stock market.

### FOCUS AREAS IN H2 FY21

- E-commerce conversion improvements -Head of Customer / Product appointment.
- Leverage concierge team resources added in Q3 across all regions. Evolving process and journey for customer experience.
- Integrations with POS systems making retailers / brands live.
- Reinvigorated customer success teams -Working with existing retailer / brand base to help improve conversion, e-commerce stock mix, trading and availability.
- Deploy updated e-commerce commission module to set commission rates by retailer product type and categories.



# GROWTH STRATEGY 3. Data and insights subscription product launch

A central data lake that contains all site activity across all business customers and consumer activities

DATA & INSIGHTS Cycling Industry

Consumer Behaviour

Live Product Integrations BikeExchange is packaging the data and insights into a usable subscription product and service for the cycling industry.

Providing deep insights into category activity, trends and consumer behaviour (across search, enquiry and purchasing activity) across all eight markets.



# Growth strategy 3



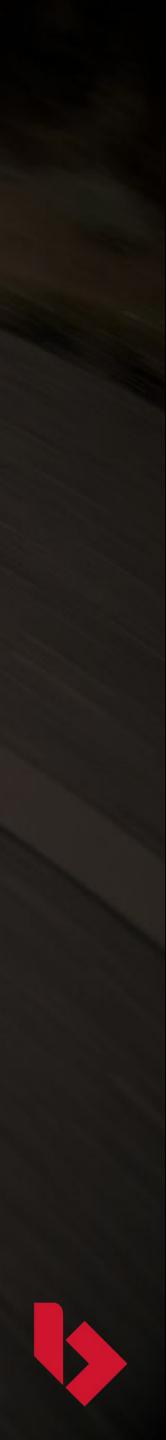
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### **PROGRESS IN H1 FY21**

- Performance dashboard for internal business usage completed.
- Significant progress on more externally focussed data and insights products made.

#### FOCUS AREAS IN H2 FY21

- Complete the initial rollout of the following tools:
  - Single customer view segmentation of audience and
     dashboard for personalisation /
     growing customer lifetime value;
  - Brand & Industry data and insights product suite; and
  - Product recommendation tool.
- Complete work on phase 1 commercial bundling and subscription pricing models.



# A. New product & revenue streams | market expansion

**New Product & Revenue Streams**  Product extensions that complement that existing offering e.g. Finance, Membership

**Further Country** Expansion

currently present

**Strategic** Acquisitions the Company.

Appropriate Country Market Expansion, that in particular builds in the hub regions

Appropriate acquisition of key businesses and services that can enhance the BikeExchange proposition, helping both the growth and the customer experience of



# Growth strategy 4



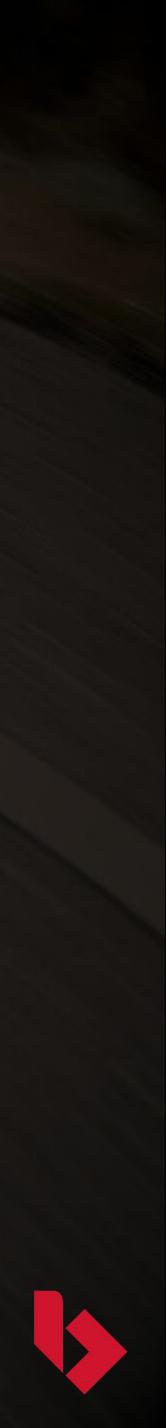
### **PROGRESS IN H1 FY21**

- Finance product contracts in place and product substantially integrated.
- Pocket Outdoor Media (POM)
   Partnership phase 1 signed initially
   focussing on media opportunities in
   the USA.

Icts in place Ily integrated. (POM) ned initially

#### FOCUS AREAS IN H2 FY21

- Initial deployment of finance product with selected retailer in ANZ.
- POM agreement phase 2 to cover more regions and more integrated approach to retailer opportunities (subscriptions / e-commerce).
   Building on programmatic media platform.
- Consumer membership & loyalty programme development to enhance personalisation.
- Continue to assess new opportunities in existing and new markets.
- Build out LatAm strategy off
   Colombian presence and leveraging
   the Auteco strategic partnership.



# Appendix





# Basis of preparation

## BASIS OF PREPARATION

The information contained in this presentation is based on the aggregated historical financial information (BEX Financial Information) for the BikeExchange Group and should be read in conjunction with the Financial Information Section of the Prospectus Document lodged with the ASX (page 61). It has not been reviewed or audited by the Group's auditor. Deloitte Toucke Toucke Touck Group's auditor, Deloitte Touche Tohmatsu.

The BEX Financial Information in this presentation is that of the BikeExchange Holdings Pty Ltd Group Aggregated Entities which is made up of an aggregation of the entities set out on page 63 of the Prospectus. The purpose of the (D) BEX Financial Information is to show certain financial results of the Aggregated Entities for the 6 month financial periods ending 31 December 2020 (H1 FY21 or HY21) and 31 December 2019 (H1 FY20 or HY20) respectively, as if it had been one combined aggregated group for the entirety of these financial periods. This BEX Financial Information aggregates certain historical financial information of those entities as if they had been acquired by BikeExchange Holdings Pty Ltd as at 31 December 2020. The BEX Financial Information does not include the results of BikeExchange Ltd (previously RPro Holdings Ltd) as they are not relevant to the understand of the trading performance of the underlying BikeExchange Group for the periods presented.

The Aggregated Historical Financial Information has been prepared and presented in accordance with the recognition and measurement principles of Australian Accounting Standards (AAS) issued by the AASB, which are C consistent with IFRS and interpretations issued by the IASB, except for the requirements of the AAS listed below:

- AASB 3 Business Combinations
- AASB 10 Consolidated Financial Statements
- AASB 133 Earnings Per Share

The Significant Accounting Policies (SAP) adopted in the preparation of the historical financial information are set out in Appendix A of the Prospectus and have been consistently applied throughout the financial periods presented in this document unless stated otherwise. The Financial Information is presented in an abbreviated form insofar as it does not include all the presentation and disclosures required by the AAS and other mandatory professional reporting requirements applicable to general purpose financial reports prepared in accordance with the Corporations Act. This information is prepared on the same basis as the Historical Financial Information in the Prospectus and no pro forma adjustments have been made in respect of expected public company costs etc. One-off costs incurred in the periods in respect of the BEX IPO are also excluded unless otherwise stated.

#### **NON-AIFRS FINANCIAL INFORMATION**

BikeExchange's results are reported under Australian International Financial Reporting Standards (AIFRS). This presentation also includes certain non-AIFRS measures including "KPIs", and "look through". These measures are used internally by management to assess the performance of our business and our Joint ventures, make decisions on the allocation of resources and assess operational management. Non-AIFRS measures have not been subject to audit or review. The following non-AIFRS measures are defined below:

- Total Transaction Value (TTV) is the aggregate of revenues, net of sales taxes, generated from display/media sales, retail subscriptions and other online sales and the gross merchandise value for e-commerce transactions that are executed on the BikeExchange network of websites.
- Lookthrough basis For equity accounted joint ventures and consolidated subsidiaries, add the total revenue or TTV within the reporting period multiplied by the Group's % ownership. All entities are owned 100% by the Group with the exception of the Group's interest in BikeExchange Colombia, which is 50% owned.
- Average Revenue per account is the total revenue for the period for subscriptions earned from retailers and affiliates divided by the average number of paying retailers accessing BikeExchange network of websites for the period, and does not include revenues or accounts relating to BikeExchange's 50% interest in BikeExchange Colombia.
- Unique Monthly sellers (Sellers) is the average number of retailers for the period who fulfilled at least 1 e-commerce order in a individual month.
- Traffic represents total unique sessions visiting the Group's network of sites across the period.
- E-commerce transactions are the total number of e-commerce transactions occurring on BikeExchange network of websites in each period. A transaction is defined as a single item or basket of items paid for in a single payment transaction through the BikeExchange network of websites.
- Average Order Value (AOV) is the gross merchandise value for e-commerce transactions that transact on the BikeExchange network of websites divided by the number of e-commerce transactions for the financial period.
- Average Commission Rate calculated as e-commerce commission revenue divided by the gross e-commerce transaction value for all transactions across the relevant period.
- **Prior corresponding period** (pcp) means the equivalent period in the previous financial year.





# Global brand campaign and Team BikeExchange Naming Rights

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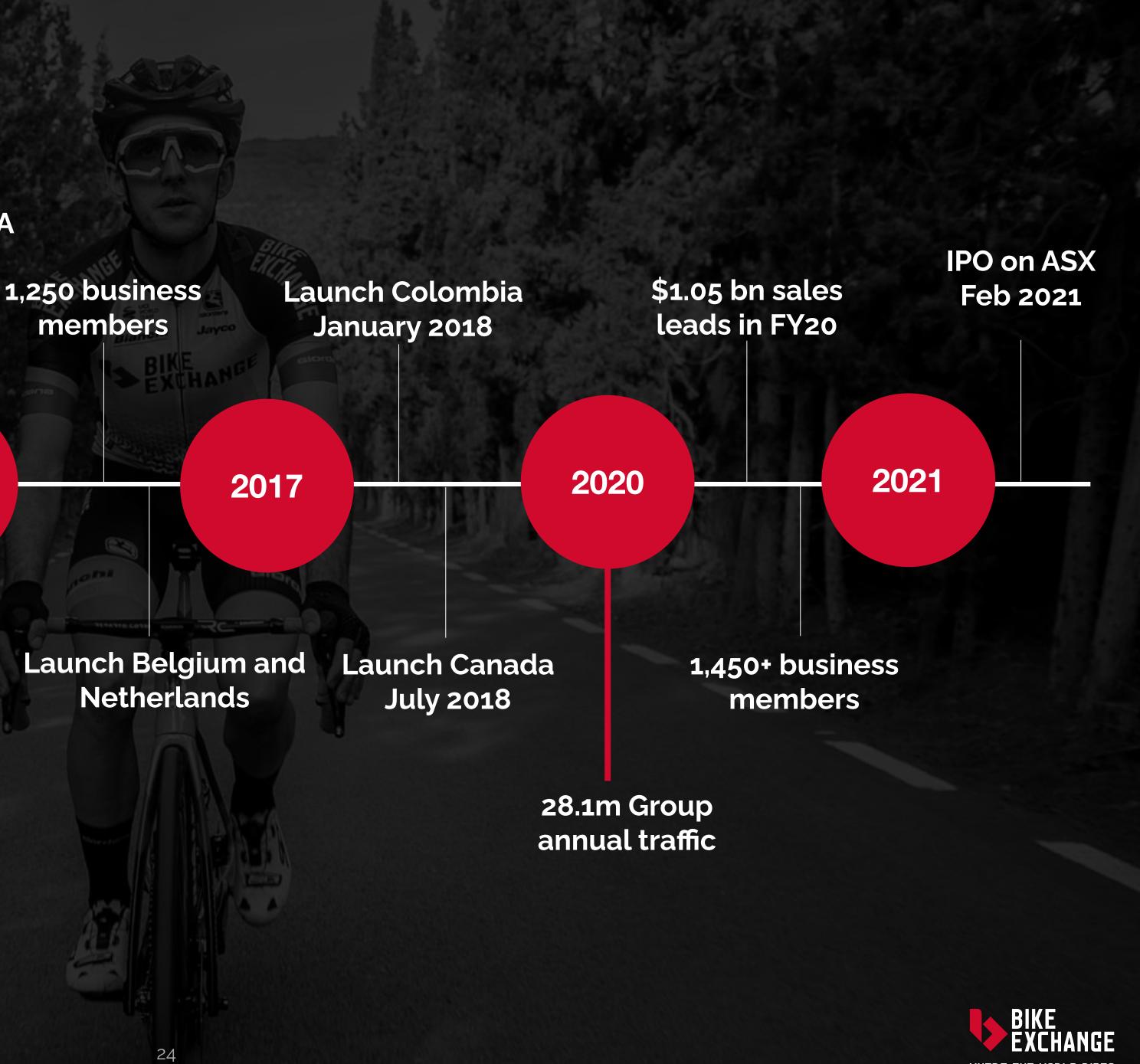
# WHERE THE WORLD RIDES





### BIKE EXCHANGE WHERE THE WORLD RIDES

## Corporate history only Launch USA **ash** Launch NZ and Telstra **Business of the Year** members For personal 2014 2007 2015 First \$1m turnover and 8.5m annual 2.5m annual traffic traffic Launch Launch Australia Germany





# How BikeExchange works

BikeExchange Country Domains

8 Countries 4 Geo Hubs

BikeExchange Admin Site

Sellers: Retailers & Brands

Seller Portal & Pre-Built System Connectors

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	5

AUS

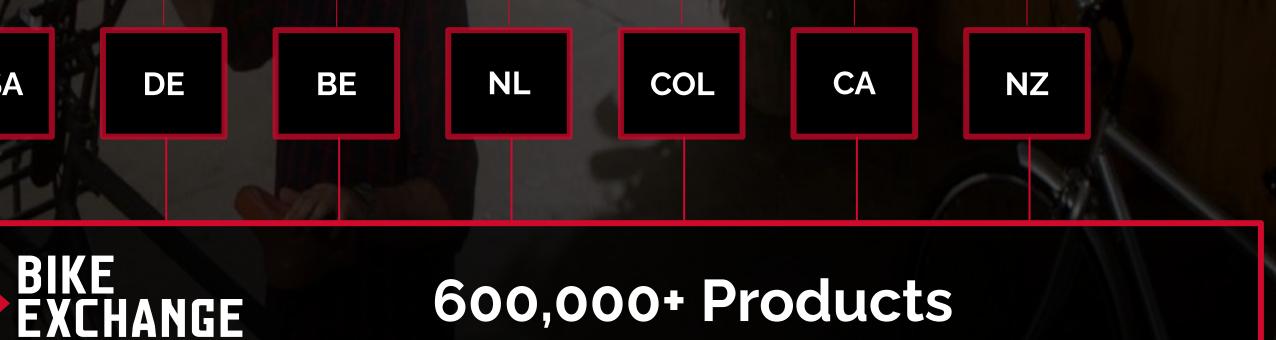


shopify

USA

1. Group Annual traffic for the 12 months ended 31 December 2020 including Colombia









Magento<sup>®</sup>

\$1.5 billion annualised global sales leads in H1 FY21

BIGCOMMERCE WOO COMMERCE



650+

neto

# 1,500+ Brands 1,450+ Retailers 600,000+ Products



only

**US** B

personal



COLNAGO ARGON 18











ROCKY MOUNTAIN NORTHWAVE +STROMER-



# The BikeExchange revenue model

**Subscriptions** 

2 **E-commerce** transactions

Retailer / Brand Signs

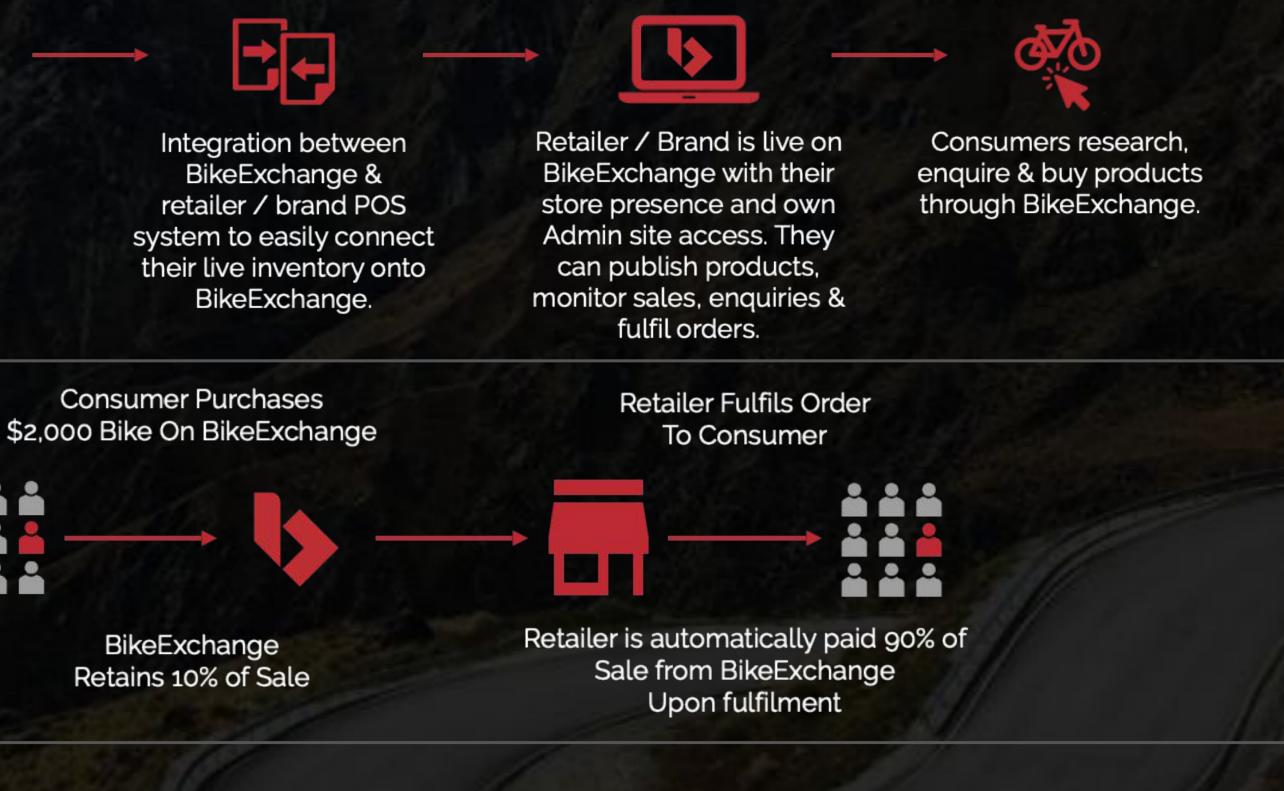
up to BikeExchange subscription options through sales & customer teams.



Media & Other

Including but not limited to the programmatic display media platform, direct media sales, private classifieds, and ancillary services  $\bullet$ 





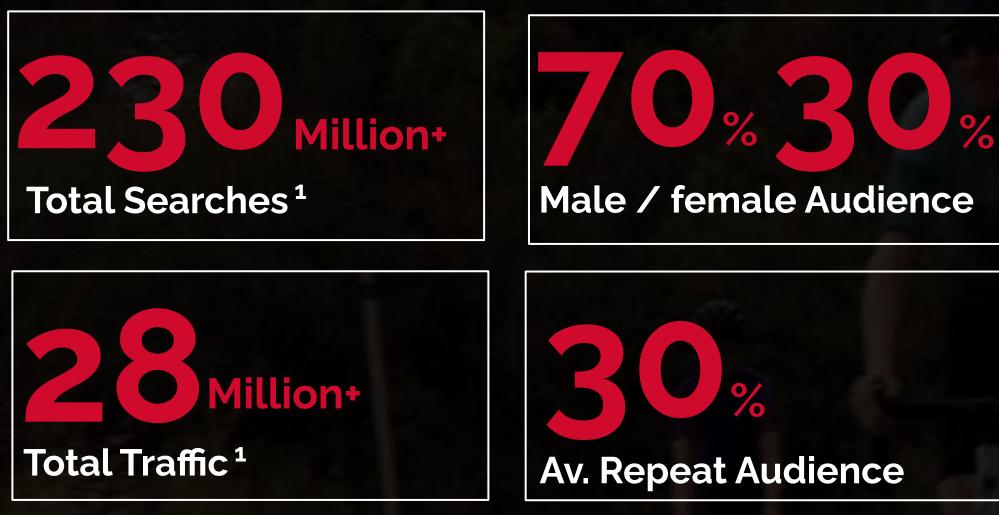


# BikeExchange consumer audience breakdown



#### YoY Search Growth by Core Category FY19 vs FY20







# Competitive advantage

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BRANDS

A single destination for ease, convenience and choice for consumers

Low-cost entry for retailers & brands enabling strong e-commerce with an extensive audience



DISTRIBUTORS

Established, connected network around the cycling industry

Supports independent retailers in omni-channel offering

Maintained significant growth on a capital light basis



### BIKE EXCHANGE WHERE THE WORLD RIDES

# Competitive landscape

The majority of market value is through specialty retailers, but there are significant regional differences: EU tends to have higher share of volume through specialty retailers, while the US/Australia volume is through mass market

Bicycle Retailers

Channel Distribution

		MASS MARKET RETAILERS	CHAIN SPORTING GOODS	OUTDOOR SPECIALITY	SPEC		
	Description	Multi-category mass merchants that sell a wide variety of products, from groceries to clothing to whitegoods	Multi-category stores that cater to a broad range of sporting good	Multi-category stores that focus on outdoor sporting goods	bicycles, with	ycle retailers that focu vast majority of sales (may have scooters)	
	Average bicycle value	Low / Unbranded	Low / Med	Low / Med	Med / High		
	Breadth of cycling products (bicycles, P&A)	Low	Low / Med	Low / Med	Н	High / Branded	
	Examples	Walmart (US) / Kmart/ Big W (AU)	Decathlon (EU, AU) Dick's Sporting Goods (US)	REI (US) Anaconda (AU)	Highly fragmented with many sm chain/single stores		
	BUSINESS MODEL	DESCRIPTION				EXAMPLES	
	Omni-channel retailers	Omni-channel retailers offer consumers the opportunity to transact through physical store networks as well as online channels. These businesses typically originated as traditional retailers, or "Bricks and Mortar retailers," selling goods predominantly through a physical store footprint and adding a transactional website over time. Omni-channel retailers may also leverage their store footprints as a separate delivery channel for their online operations, offering services such as 'click and collect' and 'ship to store', as well as offering hands-on services (e.g. bicycle servicing).					
	Online pure-play retailers	International Pure Play Online Retailers which includes leading international online retailers who have entered the Australian market and provide consumers the opportunity to transact predominantly, and in some cases exclusively, through online channels. Australian Pure Play Online Retailers which includes leading Australian retailers that provide customers an array of products predominantly or exclusively online.			BicyclesOnline (AU MyRide (AU) Velogear (ANZ) Wiggle (Multi-regi Chain Reaction (Multiregion) Bikester (EU) <sup>1</sup> JensonUSA <sup>1</sup> Bike24 (GER) <sup>1</sup>		
	Online Marketplaces	Online Marketplaces host online retail market transa the Online Marketplace connects these parties, in ac processing payments. Online Marketplaces earn reve Marketplaces in particular also earn revenues throug Marketplaces do not typically control which product	ddition to offering adjacent transaction servenues through taking commissions on the gh assisting vendors in advertising their goo	vices such as protecting parties against f value of transactions hosted. In addition ods within the online marketplace. Opera	raud and , B2C Online	eBay Amazon	



### BIKE Exchange WHERE THE WORLD RIDES







# BIGENCE L WHERE THE WORLDRDES

