



# Remunerations and Nominations Committee Charter

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approved under Professional  
Standards Legislation*

BikeExchange Limited  
ABN 24 625 305 240

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# Remunerations and Nominations Committee Charter

## 1 The Purpose and Role of the Committee

The Remuneration and Nominations Committee (Committee) is a committee of the Board of Directors of BikeExchange Limited (Company), established in accordance with clause 23.1 of the Company's Constitution.

The purpose of the Committee is to assist the Board by making recommendations in respect of:

- (a) the composition, performance and effectiveness of the Board; and
- (b) the Company's remuneration policy.

The Committee may delegate all or a portion of its responsibilities to a subcommittee of the Committee. However, the Board retains ultimate responsibility for these matters.

The Committee will, in discharging its duties, seek to co-ordinate its activities with the Audit and Risk Committee where appropriate. The Chairperson of the Committee must liaise with the Chairperson of the Audit and Risk Committee on an ongoing basis to ensure that no material matter is overlooked by the two Committees.

## 2 Membership and Structure

### 2.1 Membership and appointment

The Board will appoint the Committee annually and where practicable, ensure that the Committee will consist of:

- (a) a minimum of three members of the Board;
- (b) only non-executive Directors; and
- (c) a majority of independent Directors (as assessed by the Board in accordance with the Board Charter).

The Board may appoint additional non-executive Directors to the Committee or remove and replace members of the Committee by resolution. Members may withdraw from membership by written notification to the Board.

### 2.2 Chairperson

Where practicable, the Chairperson of the Committee will be:

- (a) an independent non-executive Director; and
- (b) not be the Chairperson of the Board.

In the absence of the Committee Chair, one of the Committee Members (either nominated by the Committee Chair or elected by the Committee) will act as the Committee Chair for that meeting.

## 2.3 Secretary

The secretary of the Committee will be the Company Secretary.

## 2.4 Review of membership

The Board will review the membership of the Committee at least annually to ensure an appropriate balance of expertise, skills and experience.

# 3 Meetings of the Committee

## 3.1 Meetings

- (a) Any member of the Committee may call a meeting of the Committee.
- (b) The Committee will meet at least twice annually, and more frequently if it is deemed necessary to fulfil its role.
- (c) Notice will be given to every member of the Committee, of every meeting of the Committee, at the member's advised address for service of notice (or such other pre-notified interim address where relevant).
- (d) The quorum is two members of the Committee.
- (e) Directors (who are not members of the Committee) may attend meetings of the Committee.
- (f) The Committee may invite any person to attend all or part of a meeting of the Committee. The Chief Executive Officer, Chief Financial Officer, Chief Operating Officer and other managers will be invited as required.
- (g) The Board will disclose in the Company's Annual Report the number of times the committee met throughout the relevant reporting period and the individual attendances of the members of the Committee at the meetings held throughout the period.

## 3.2 Voting

- (a) Each member shall have one vote.
- (b) The Chairperson will not have a second or casting vote.

## 3.3 Minutes

- (a) Minutes of Committee meetings will be prepared by the Secretary, approved by the Chair in draft and circulated to all members.
- (b) The minutes of a Committee meeting will be approved at the next Committee meeting and signed by the Chair.

## 3.4 Reporting

The Chairperson of the Committee will report on the actions and recommendations of the Committee to the Board at the next Board meeting following a meeting of the Committee. All Directors will be permitted, during a Board meeting, to request information from the Chairperson of the Committee or members of the Committee.

## 4 Responsibilities of the Committee

### 4.1 Nomination

In the area of nomination, the key responsibilities of the Committee are to:

- (a) review and recommend to the Board the size and composition of the Board;
- (b) review, assess and recommend to the Board the desirable competencies of Board members in line with the Company's board skills matrix, which sets out the skills and diversity that the Board currently has and seeks to achieve in its membership;
- (c) develop succession plans for the Board and oversee the development of succession planning in relation to senior management;
- (d) assist the Board to identify individuals who are qualified to become Board members by assessing:
  - (i) the skills, experience, expertise and personal qualities that will best complement the effective operation of the Board;
  - (ii) the capability of the candidate to devote the necessary time and commitment to the role (this involves a consideration of matters such as other Board or executive appointments); and
  - (iii) potential conflicts of interest and independence.

The identification of potential Director candidates may be assisted by use of external recruitment agencies. Offers of a Board appointment must only be made by the Chairperson after all Directors have been consulted, with any recommendations from the Committee having been circulated to all Directors;

- (e) review and provide recommendations to the Board concerning the election or reelection of persons as Directors;
  - (f) assist the Board to assess Board performance, and the performance of Board committees and individual Directors;
  - (g) review and make recommendations in relation to any corporate governance issues, in respect to nominations and remuneration, as requested by the Board from time to time;
- review the time expected to be devoted by non-executive Directors to the Company's affairs;
- (h) develop and review an effective induction process; and
  - (i) develop and review a professional development program to ensure Directors have the opportunity to develop and maintain the requisite skills and knowledge.

### 4.2 Remuneration

In the area of remuneration, the key responsibilities of the Committee are to:

- (a) on an annual basis, review and where necessary make recommendations to the Board on, arrangements for the executive Directors and the executives reporting to the CEO, including contractual terms, annual remuneration and participation in any short or long term incentive plans;

- (b) review and approve remuneration arrangements for senior management (other than the CEO and executives reporting to the CEO) including contractual terms, annual remuneration and participation in any short or long term incentive plans, having regard to the Company's delegation manual;
- (c) review and approve remuneration arrangements for non-executive directors including contractual terms, annual remuneration and participation in any short or long-term incentive plans;
- (d) review major changes and developments in the Company's remuneration, recruitment, retention and termination policies and procedures for senior management;
- (e) oversee the processes for the performance evaluation of the executives reporting to the CEO and review the results of that performance evaluation process;
- (f) review and recommend to the Board matters relating to employee remuneration to ensure alignment with market trends, and consistency with the Company's Diversity Policy to ensure that there is no inappropriate bias in the remuneration of senior executives and other employees;
- (g) review and recommend to the Board the terms of any industrial instruments or agreements of general application to some or all of the Company's employees;
- (h) review and recommend short term incentive strategies, performance targets and bonus payments for senior executives and other employees;
- (i) review and recommend to the Board implementation of, or any major changes/developments to, employee equity incentive plans;
- (j) in respect of any employee equity incentive plans that are put in place:
  - (iv) recommend to the Board whether offers are to be made under any or all of the Company's employee equity incentive plans in respect of a financial year and the terms of performance hurdles or other conditions (as applicable);
  - (v) assess and recommend to the Board whether performance hurdles or other conditions have been satisfied in respect of a particular award; and
  - (vi) generally administer the operation of the plans, including but not limited to determining disputes and resolving questions of fact or interpretation concerning the various plans;
- (k) review and recommend to the Board the remuneration arrangements for the Chairperson and the non-executive Directors of the Board, including fees, travel and other benefits;
- (l) review and recommend to the Board the remuneration report prepared in accordance with the Corporations Act 2001 (Cth) for inclusion in the annual directors' report; and
- (m) review and facilitate shareholder and other stakeholder engagement in relation to the Company's remuneration policies and practices.

## 5 Authority and Access

In carrying out its responsibilities, the Committee:

- (a) will have access to the company records and any other document, report, material or information in the possession of an employee or external advisor of the Company, as reasonably necessary to perform its functions; and
- (b) may invite an employee or any other person to attend a meeting of the Committee, including without management present for the purposes of seeking explanations and additional information from a person.

The Committee may seek the advice of independent advisers on any matter relating to the powers, duties or responsibilities of the Committee.

The Committee may initiate special investigations as it sees fit, or as directed by the Board, in relation to matters set out in this Charter.

## 6 Limitation of Responsibilities

The Committee does not have responsibility for the matters that are set out in the Board Charter, although the Chairperson of the Committee must liaise with the Chairperson of the Board on an ongoing basis to ensure that no material matter is overlooked by the two bodies.

The Committee's principal function is one of review, oversight and monitoring. Without limiting the Committee's duties as described in this Charter, neither the Committee, as a committee, nor any member of it by virtue of being a member, has the duty to actively seek out activities occurring within the Group that are not compliant with the Group's policies and procedures, although they have a duty to act promptly if any such activity comes to their attention.

The Committee is entitled to rely on employees of the Company or professional advisers or consultants engaged by the Committee or the Company where:

- (a) there are reasonable grounds to believe that the employee, adviser or consultant is reliable and competent; and
- (b) the reliance was made in good faith and after making an independent assessment of the information.

## 7 Review

This Charter will be reviewed periodically and updated as required to ensure it remains consistent with the Board's objectives and developments in current law and practice. The latest version of this Charter can be found on the Company's website or obtained from the Company Secretary.

## 8 Material Revisions

Version	Approval Date	Effective Date	Details
1.0	09/02/2021	09/02/2021	Policy approved by the board.