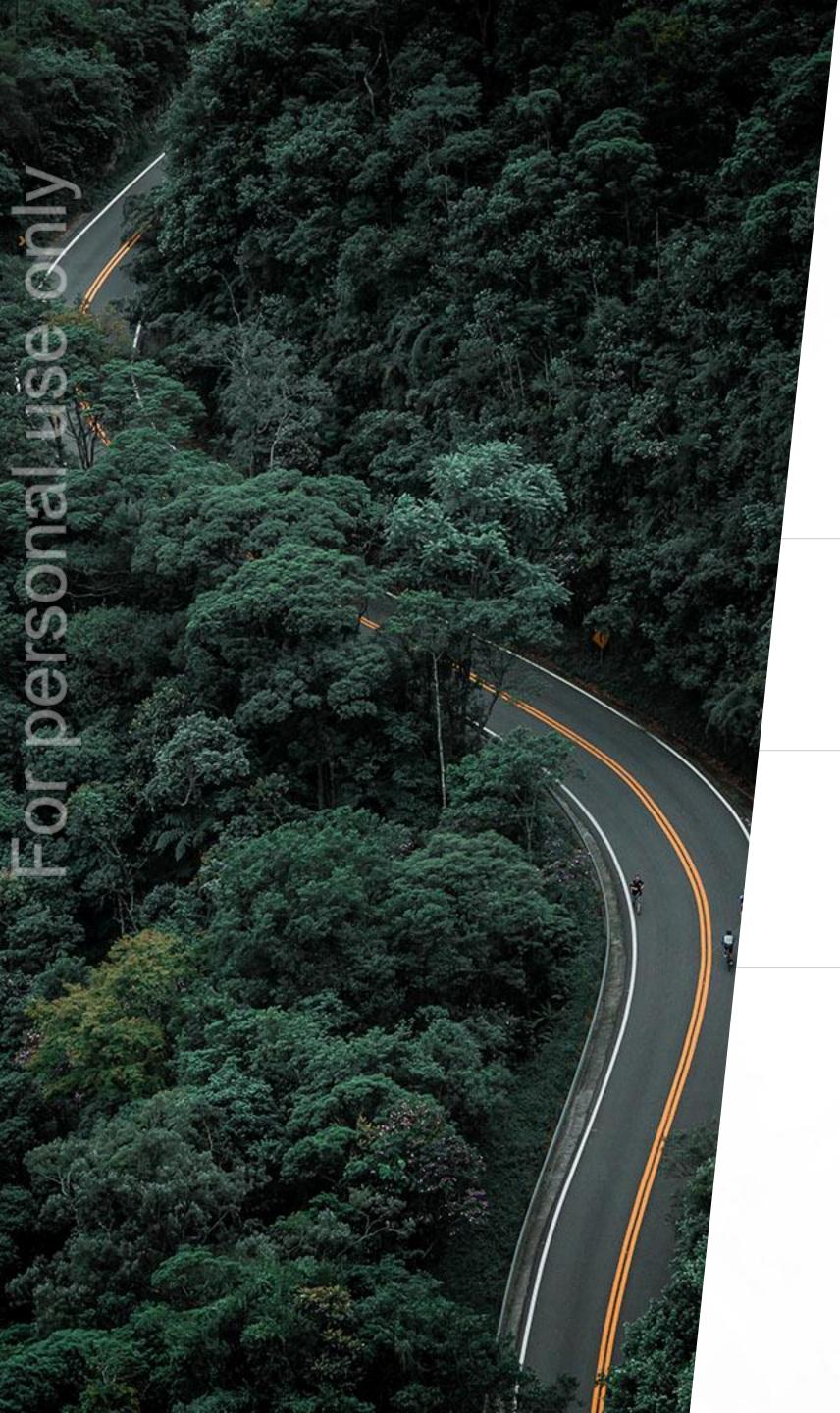
# BIKE EXCHANGE WHERE THE WORLD RIDES®

BIKEEXCHANGE (ASX: BEX)

Q2 FY23 Quarterly Business Update

**31st January 2023** 







## **BEX** Overview

Q2 FY23' Performance & Outlook

**BEX Capital Plan** 

### BEX QUARTERLY BUSINESS UPDATE

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Ryan McMillan

Chief Executive Officer



Dominic O'Hanlon

Non-Executive Director



## BIKEEXCHANGE (ASX: BEX)

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# **BEX Overview**



# **BEX** Overview

### WORLD'S LEADING ONLINE BICYCLE MARKETPLACE

**BikeExchange** is the world's leading online marketplace connecting consumers to bike stores and brands.

- Operate in eight countries, from four regional hubs ANZ, EU (Germany, Belgium & Netherlands), LatAm (Colombia) and NA (Canada, USA & Kitzuma)
- Enabling our network of brands, retailers and distributors to connect via single destination marketplaces.
- Focus on eCommerce transactions along with seamless bicycle logistics solutions.





# Global Operations



# \$311 million

Aggregate Product Enquiry Value

\* All metrics for the 6 months period to 31 December 2022



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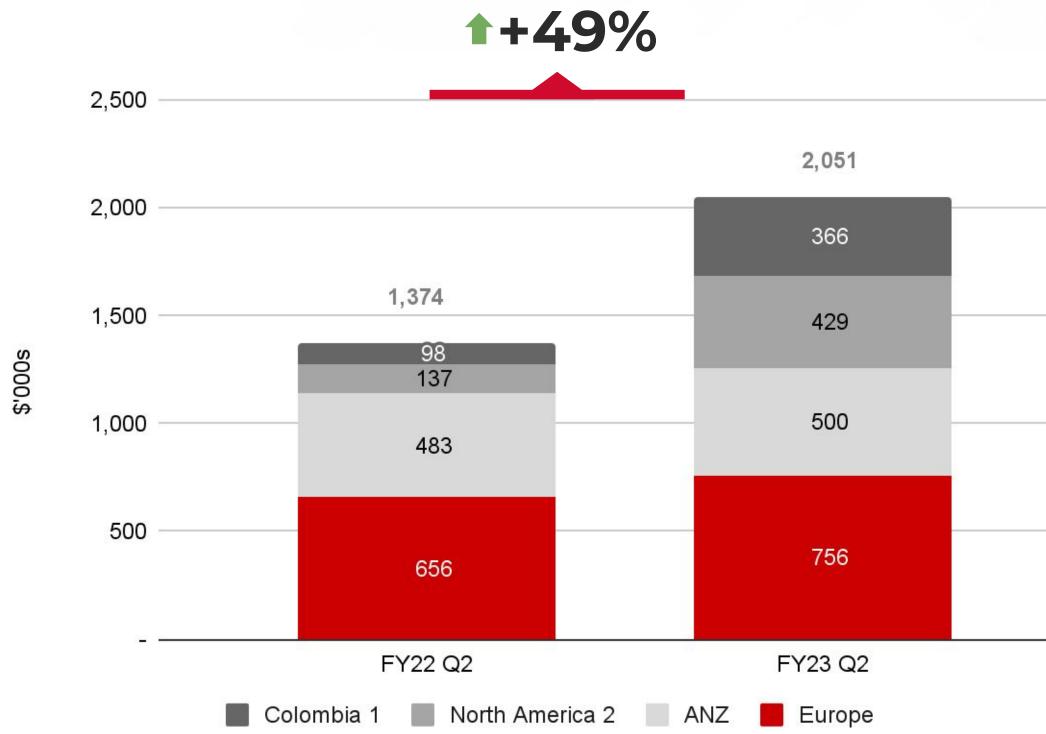
**BEX Q2 FY23 Performance** 



# FY23, Q2 Group Highlights

## **GROWTH ACROSS KEY METRICS vs FY22 Key Q2 FY23 Highlights** \$8.2m **\$2.1m** 49% 17% **TTV Revenue Net Revenue** 0.29% 8.2% from 7.9% 22% **Conversion Rate** Ave. Commission \$684 **3.4m** 1 from \$638 15% Avg. Order Value **Traffic Sessions**

1. Lookthrough Total Transaction Value (TTV) and Revenue includes 50% of BikeExchange Colombia's TTV up to 2 March 2022, and 100% from then on (post acquisition). All metrics relating to FY22 exclude BikeExchange Colombia except for those marked as lookthrough. 2. North America revenues include Kitzuma from 23 December 2021 (date of acquisition). Revenues for Q2FY23 include the addition of Kitzuma bike delivery services which were paused in November 2022.



Net Lookthrough<sup>1</sup> Revenue By Geography – Q2 FY23 vs Q2 FY22



# Industry & Market Developments

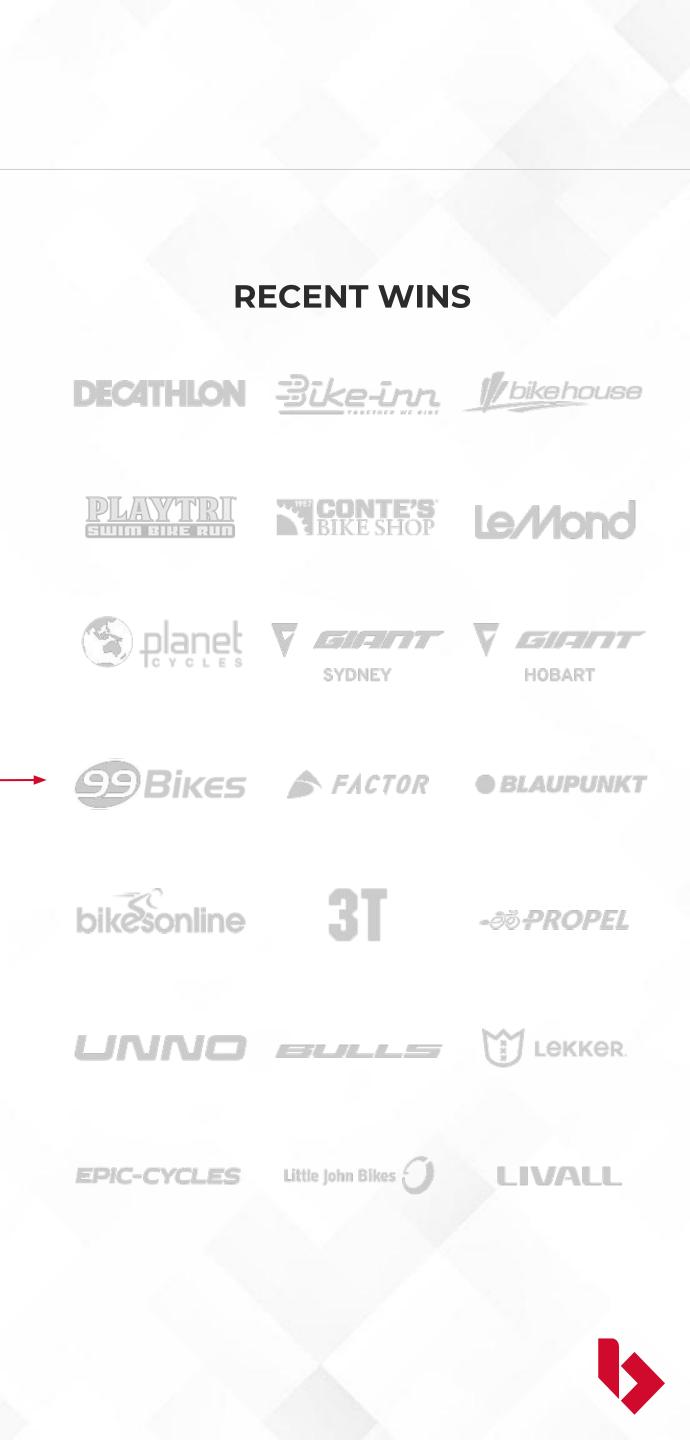
### As Inventories Ramp-up, BEX is helping Sellers Looking for Channels to Market **TO: BUYERS MARKET FROM: SELLERS MARKET** • Inventory ramp-up • Global supply shortages Brands & sellers become overstocked Industry • Empty brand warehouses • Brands look for D2C / new channels • Bike stores quickly running out of stock Retail • Bikes sold at full margin • Increased price competition • High consumer demand • Normalization of demand to pre-covid levels • Low availability, selection • Extensive product selection / choice Consumer • Consumers demand to buy online • Consumer search starts online • BEX helps consumers find what they want • Provides Brands a D2C channel • BEX connects stores to ready-to-buy users BEX • BEX offers easy online channel access

The BEX platform creates value in both market environments

BEX is well positioned to support Brands, Distributors and Retail Sellers looking for channel to market

• Stores receiving 2-years of back-orders in months

• Provides Bike Stores access to millions active shoppers • Consumers easily find the best deals in market



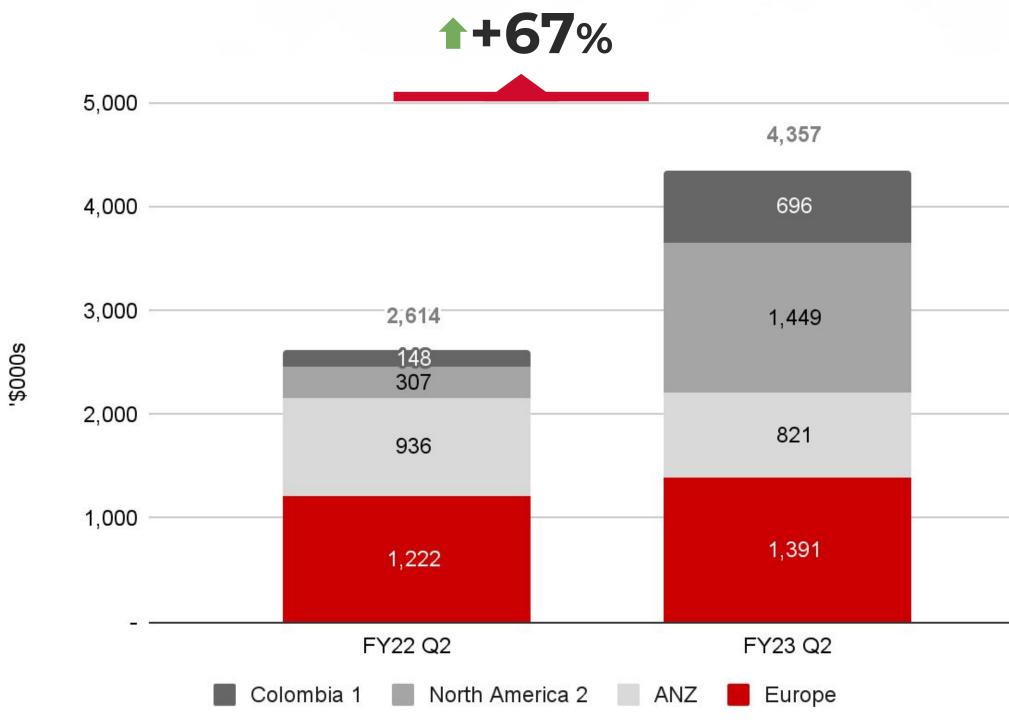
# FY23, HY1 Group Highlights

**GROWTH ACROSS KEY METRICS vs FY22** 

## **Key HY1 FY23 Highlights** \$16.1m \$4.4m 67% 16% **TTV Revenue Net Revenue** 0.23% 7.7% from 7.5% 13% **Conversion Rate** Ave. Commission \$722 **7.8**m from \$645 16% Avg. Order Value **Traffic Sessions**

1. Lookthrough Total Transaction Value (TTV) and Revenue includes 50% of BikeExchange Colombia's TTV up to 2 March 2022, and 100% from then on (post acquisition). All metrics relating to FY22 exclude BikeExchange Colombia except for those marked as lookthrough. 2. North America revenues include Kitzuma from 23 December 2021 (date of acquisition). Revenues for Q2FY23 include the addition of Kitzuma bike delivery services which were paused in November 2022.

Net Lookthrough<sup>1</sup> Revenue By Geography – HY1 FY23 vs HY1 FY22

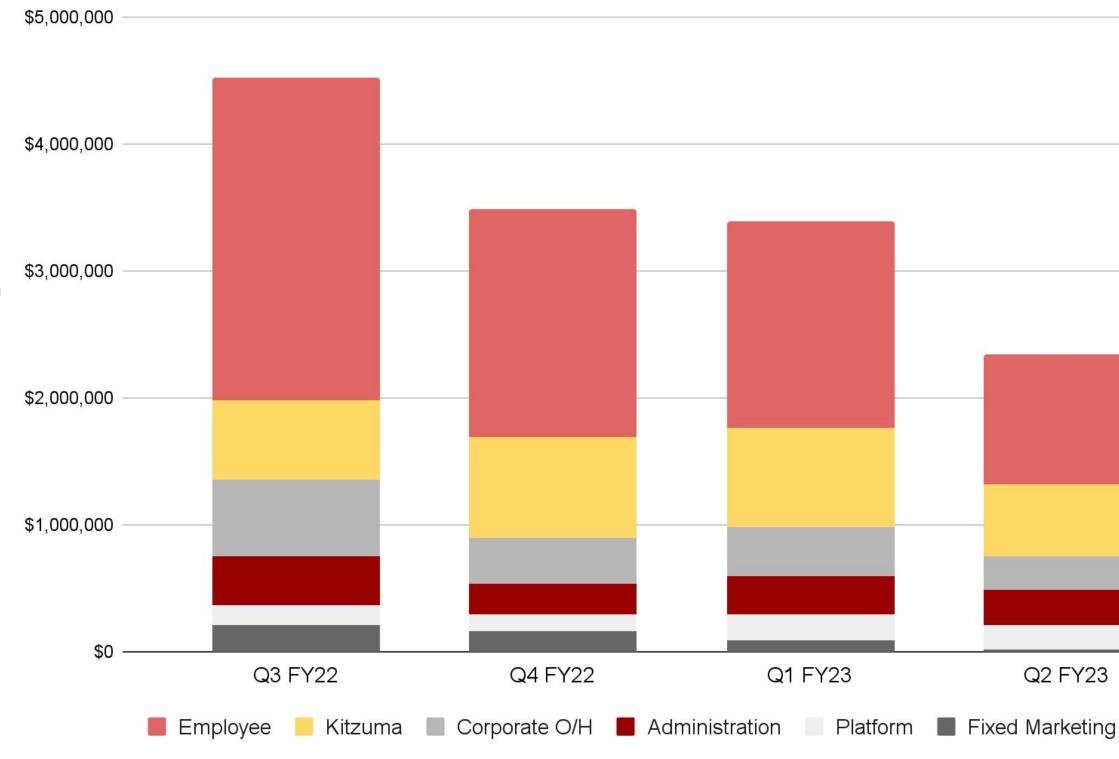




# Cost Base Reductions & Growth Opportunity

### **DRIVING AN IMPROVED OPERATING RESULT**

A Consistent Reduction of Cost Base<sup>3</sup>



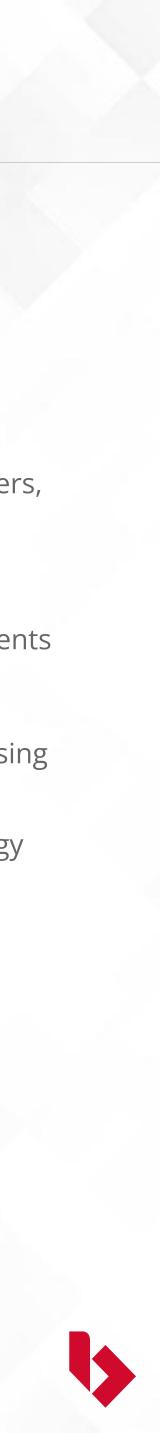
3. Cost base includes fixed operating costs excluding share based payments and depreciation charges which are non cash and excludes technology project development costs.

### **Combined with Solid Growth Fundamentals**

With supply chain improvements resulting in excess inventory at brands, distributors and retail, as well as an improved offering for sellers and buyers, BEX is in a strong position to grow in H2 FY23.

Coupled with ongoing cost base reductions from the centralisation and consolidation of skills and realisation of cost synergies, further improvements expected in H2 FY23 will be driven by:

- New brand, distributor and retail seller opportunities following the easing of industry-wide supply chain issues
- Conversion uplift driven by new storefront launch and other technology stack improvements
- Improved inventory sortiment and investment in buyer services increasing conversion on-page and driving transactional revenues
- Increased revenues from BEX's largest regions during the Northern Hemisphere's bike season



# FY23 Outlook: From Growth Focus to Pathway to Profit

### **5 Strategic Pillars Towards BEX Profitability**



Synergy thru automation & centralisation of key skills & functions

• Grow seller base of retail, distributor and brand partnerships Target sellers to diversify marketplace offering & drive eCommerce

• Launch new consumer storefront & seller integration platforms in H2 FY23 • Drive BEX ecommerce performance outcomes via improved conversion metrics • Focus on developing key IP/assets generating enterprise value & scale

• TTV growth via average order value & conversion rate improvements • ecommerce commissions, Seller Service Level Agreements reducing return rates

Pathway to profitability



# Driving Conversion Through Technology

### AN ENHANCED EXPERIENCE FOR BUYER AND SELLER

In H2, FY23 BikeExchange will launch its new consumer storefront platform, significantly improving the buying and selling experience for consumers and retailers.

Partnering with commercetools and implementation partner Overdose, BEX will upgrade its technology stack to a best-in-class, composable commerce architecture, enhancing the experience for its users including search, content, payments, AI driven recommendations and personalisation.

### Importantly this new experience will deliver us:

- Modern, extendible customer experiences for buyers and sellers
- Best-in-class MACH (Microservices, API\_first, Cloud-native, Headless) technology architecture
- Al and machine learning across all key touch points to drive increased conversion
- Highly scalable cloud architecture that reduces our total cost of ownership
- Ability to scale into new markets and adapt to new business models
- Increased capabilities to manage our technology internally

**Technology Partners** 

MARKETPLACER



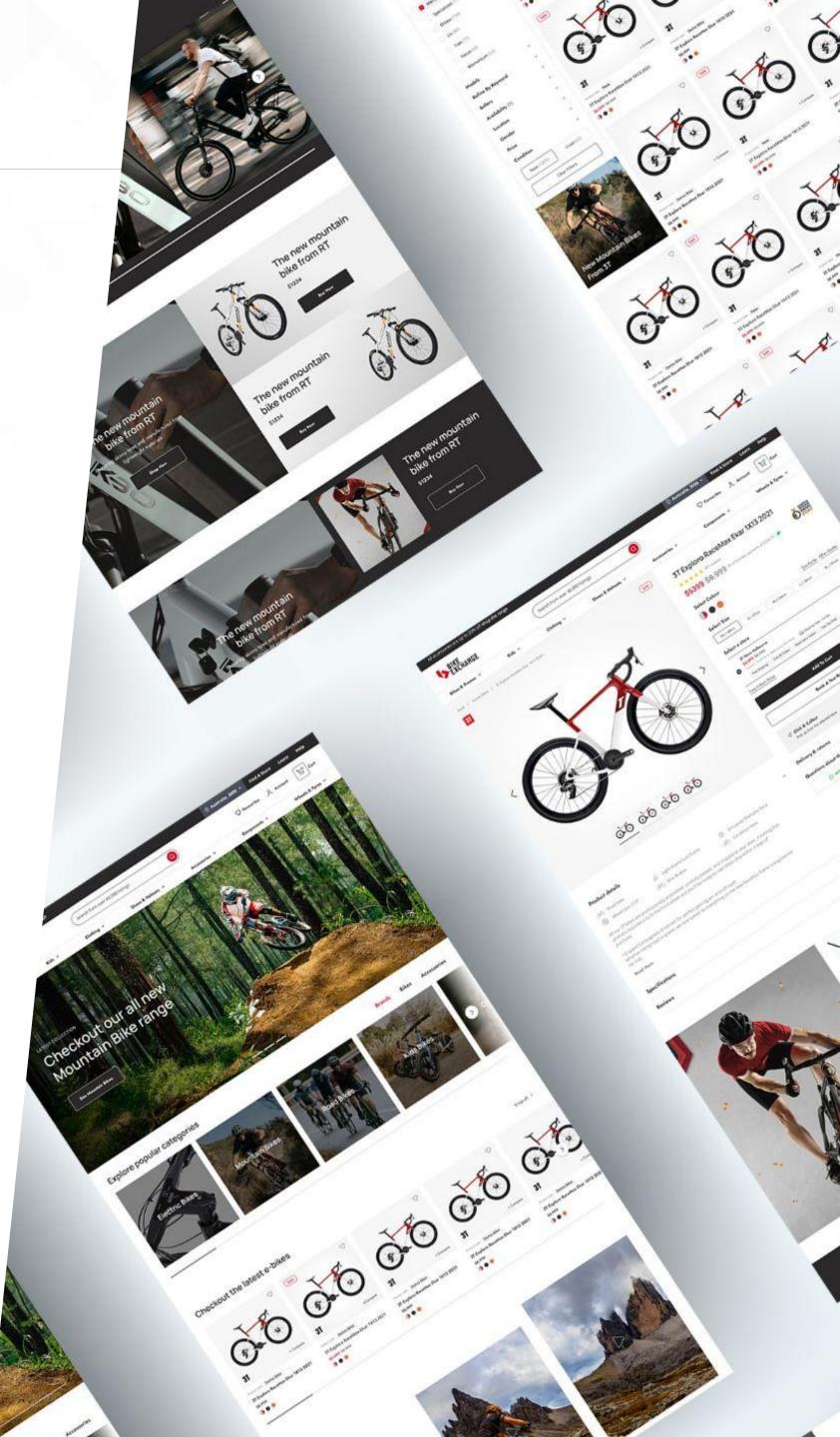


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BIKEEXCHANGE (ASX: BEX)

**BEX Capital Plan** 



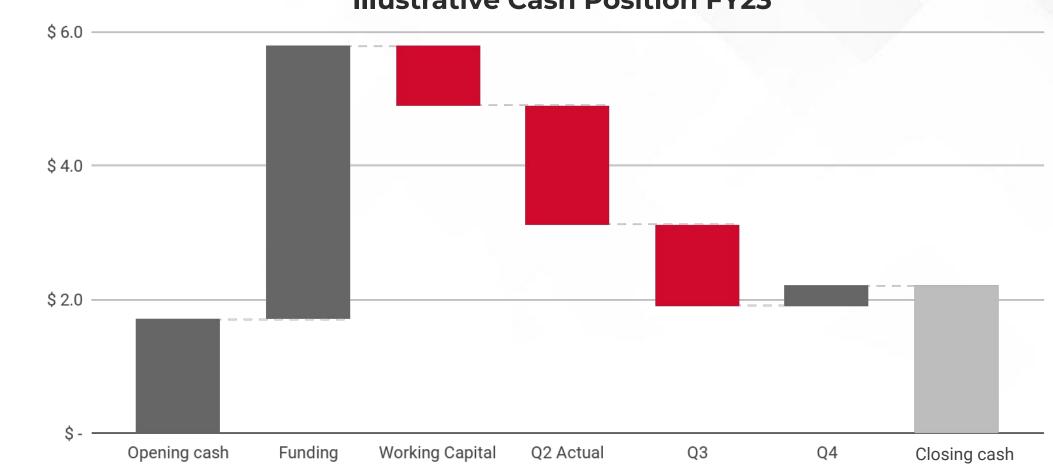
# Capital Plan

### **BEX capital plan**

- BEX has raised an additional \$4.4m (\$4.1m after costs) in the December quarter as part of the broader capital plan to recapitalise the business to fund the restructure and the ongoing operations. BEX has shareholder approval to place the remaining SPP shortfall of ~\$1.5M by March 2023
- The group cash flow position is impacted by seasonal sales variations but expected to improve progressively throughout FY23 following recent cost reductions, synergy achieved thru automation and centralization & reduced cash burn from Kitzuma. The business is expected to reach a positive cash flow state in H2 FY24
- An illustration of the use of funds and cash position is provided in the adjacent chart

### Reduced burn combined with solid growth fundamentals

- BEX has implemented meaningful operating cost reductions in Q4 FY22 to Q2 FY23 as we continue to focus on operational efficiency and ecommerce profitability
- Additional cash burn savings via Kitzuma bike delivery pause prior to heading into the Northern Hemisphere peak period of spring and summer 2023
- Easing of industry-wide supply chain issues resulting in more inventory on BEX's platform and increasing opportunities with brand, distributor and retail sellers.
- Positive cash flows are expected in Q4, driven by eCommerce TTV as the Northern Hemisphere enters its peak season



### **Illustrative Cash Position FY23**

### Improved site conversion via investment in IP

- In Q4, BEX will launch its new consumer front-end and seller integration solution, part of a wider Composable Technology Roadmap
- This investment will not only improve the user experience for sellers and buyers, but is expected to drive a material uplift in eCommerce conversion rates through best in class, search, merchandising and ecommerce engine performance as well as AI driven recommendations, personalisation and content





# Disclaimer

### Important notice

The material in this presentation has been prepared by BikeExchange Limited (ASX: BEX) ABN 24 625 305 240 ("BikeExchange or the Company") and is general background information about BikeExchange's activities current as at the date of this presentation. The information is given in summary form and does not purport to be complete in every aspect.

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The financial information should be read in conjunction with the basis of preparation set out in the Appendix on page 15.

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## **Basis of preparation**

The information contained in this presentation is based on the historical financial information (BEX Financial Information) for the BikeExchange Group and should be read in conjunction with the BikeExchange Ltd FY22 Annual Report. It has not been reviewed or audited by the Group's auditor, Deloitte Touche Tohmatsu.

The BEX Financial Information in this presentation is that of BikeExchange Limited Group which is made up of a consolidation of all entities within the Group, except as specifically noted in this basis of preparation. The legacy BikeExchange Holdings Pty Ltd Group was acquired by BikeExchange Limited (previously RPro Holdings Ltd) on 5 February 2021, prior to the Group's listing on the ASX on 9 February 2021. The purpose of the BEX Financial Information is to show certain financial results of the Group for the 3 and 6 month financial periods ending 31 December 2022 (Q2 FY23 and H1 FY23 respectively). and 31 December 2021 as a comparative (Q2 FY22 and H1 FY22 respectively).

BikeExchange Limited generated no revenues and acted as an investment holding company prior to the transaction with the BikeExchange Group and so the acquisition of the BikeExchange Holdings Pty Ltd Group by BikeExchange Limited is treated as a reverse acquisition for accounting purposes. Therefore this presentation presents the consolidated results of BikeExchange Limited and the BikeExchange Holdings Pty Ltd Group for H1 FY23 and Q2 FY23 as well as comparatives for H1 FY22 and Q2FY22.

## **Non-IFRS financial information**

BikeExchange's results are reported under Australian International Financial Reporting Standards (AIFRS). This presentation also includes certain non-AIFRS measures including "KPIs", and "look through". These measures are used internally by management to assess the performance of our business and our Joint ventures, make decisions on the allocation of resources and assess operational management. Non-AIFRS measures have not been subject to audit or review. The following non-AIFRS measures are defined below:

- BikeExchange network of websites.
- 2022.
- individual month.
- network of websites.

**Total Transaction Value (TTV)** is the aggregate of revenues, net of sales taxes, generated from display/media sales, retail subscriptions and other online sales and the gross merchandise value for e-Commerce transactions that are executed on the

**Lookthrough basis** - For equity accounted joint ventures and consolidated subsidiaries, add the total revenue or TTV within the reporting period multiplied by the Group's % ownership. All entities are owned 100% by the Group with the exception of the Group's interest in BikeExchange Colombia, which was 50% owned for all periods up to 2 March 2022 when the Group acquired the remaining 50% and consolidated 100% of the entity from that date.

Average Revenue per account (ARPA) is the total revenue for the period for subscriptions earned from retailers and affiliates divided by the average number of paying retailers accessing BikeExchange network of websites for the period, and does not include revenues or accounts relating to BikeExchange's 50% interest in BikeExchange Colombia, prior to the completion of the acquisition on 2 March

Unique Monthly sellers (Sellers) is the average number of retailers for the period who fulfilled at least 1 e-Commerce order in a

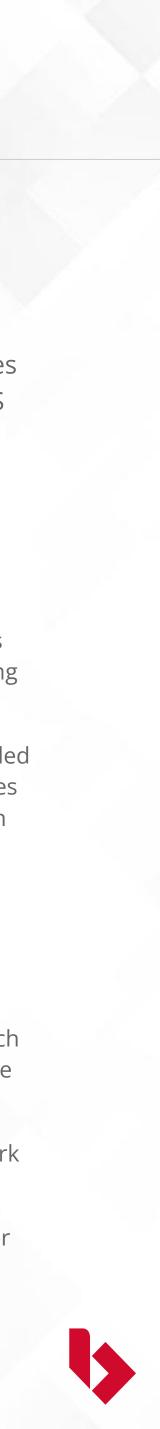
**Traffic** represents total unique sessions visiting the Group's network of sites across the period.

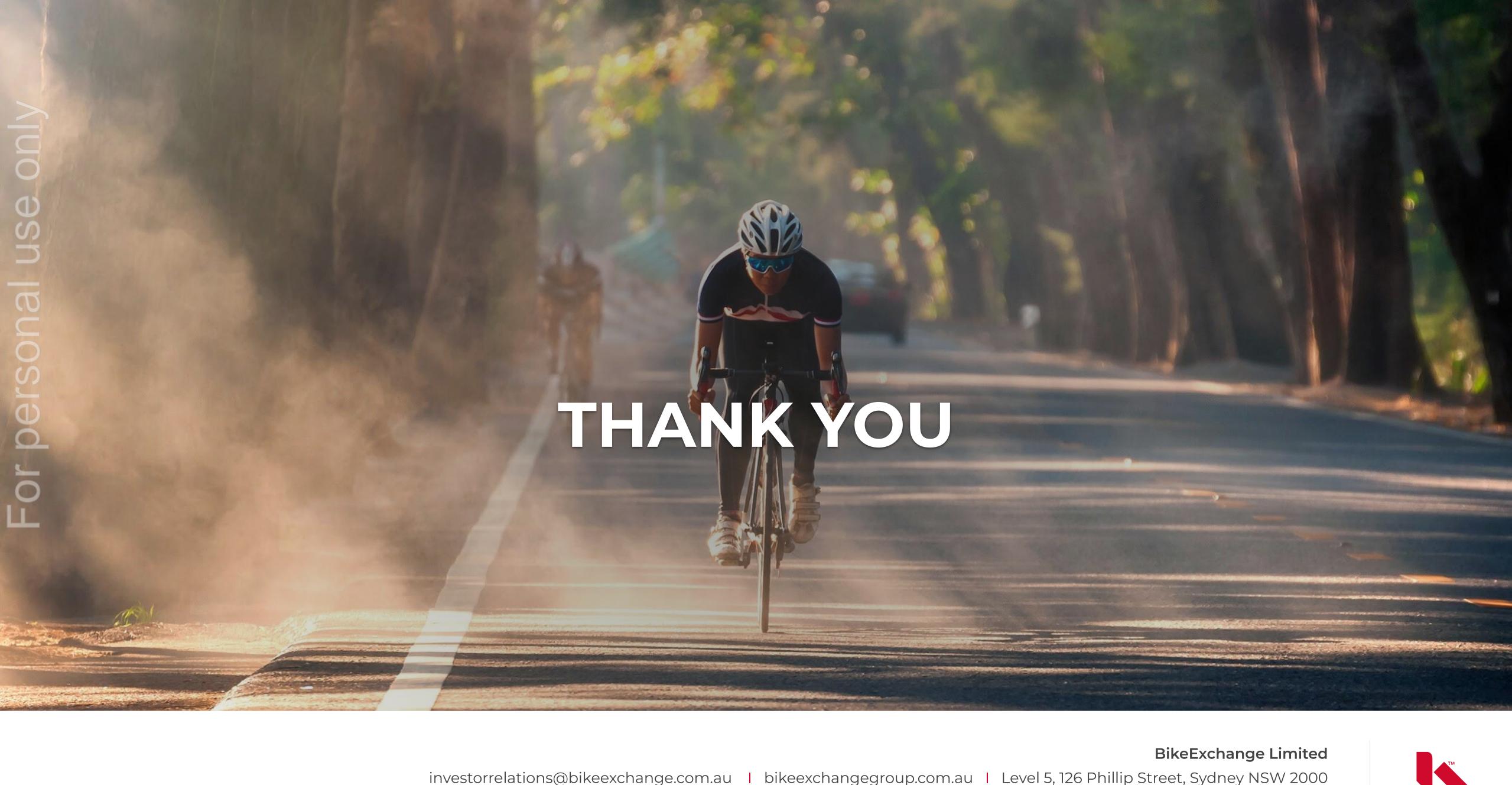
**E-commerce transactions** are the total number of e-Commerce transactions occurring on BikeExchange network of websites in each period. A transaction is defined as a single item or basket of items paid for in a single payment transaction through the BikeExchange

Average Order Value (AOV) is the gross merchandise value for e-Commerce transactions that transact on the BikeExchange network of websites divided by the number of e-Commerce transactions for the financial period.

**Average Commission Rate** - calculated as e-Commerce commission revenue divided by the gross e-Commerce transaction value for all transactions across the relevant period.

**Prior corresponding period (pcp)** means the equivalent period in the previous financial year.





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