



# Agenda

BEX QUARTERLY BUSINESS UPDATE

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Overview BEX

02

Q1 Performance

03

FY24 The Pathway Forward



Ryan McMillan
Chief Executive Officer



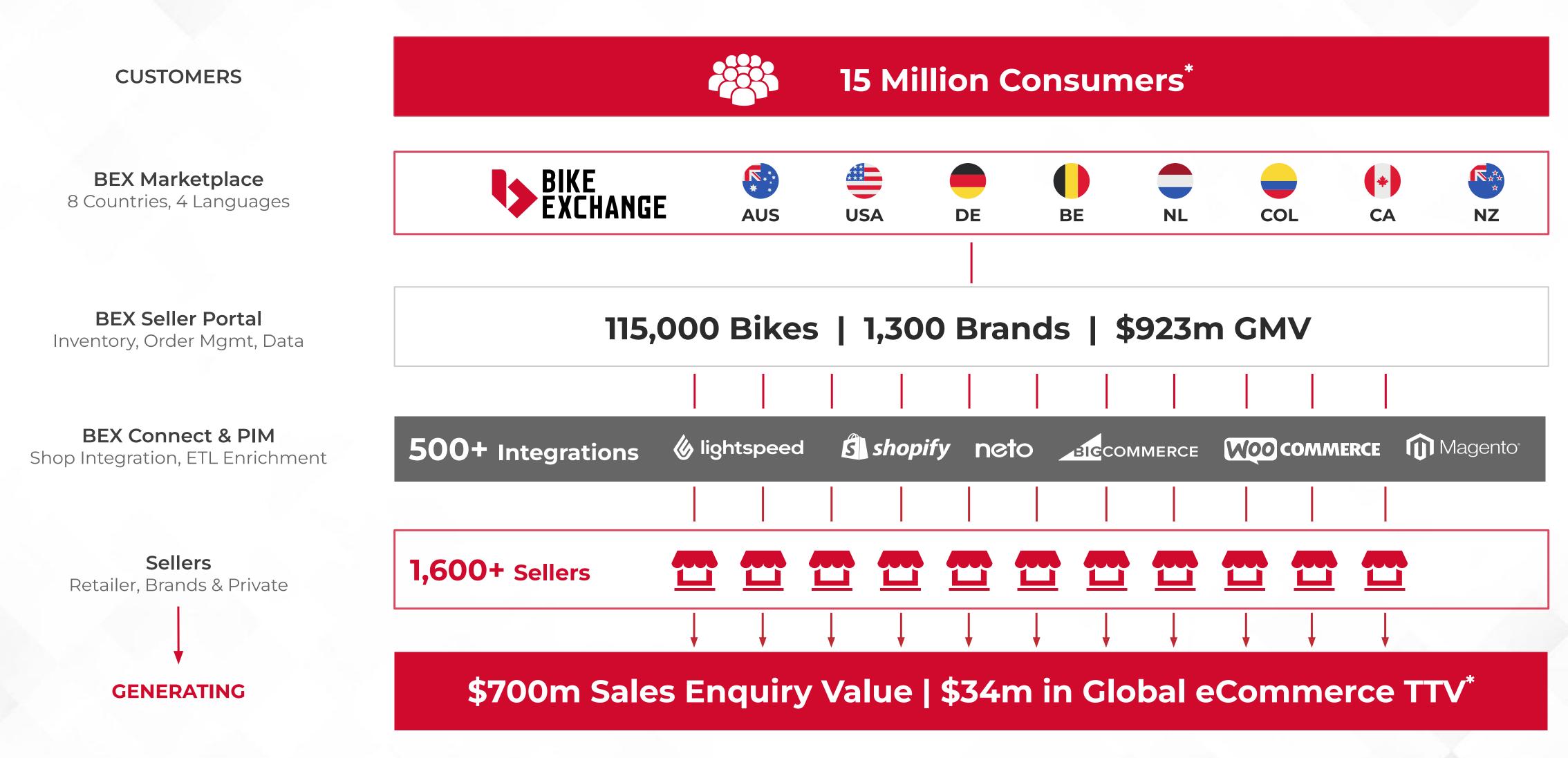
Dominic O'Hanlon

Non-Executive Chair



## BEX Overview

#### **HOW THE BEX ECOSYSTEM WORKS**



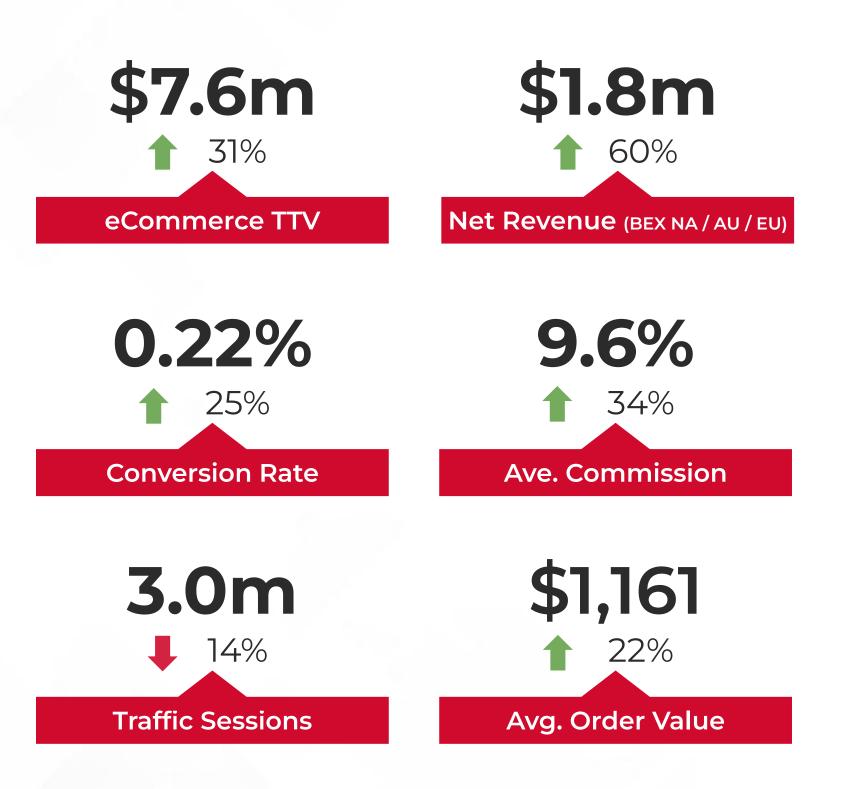




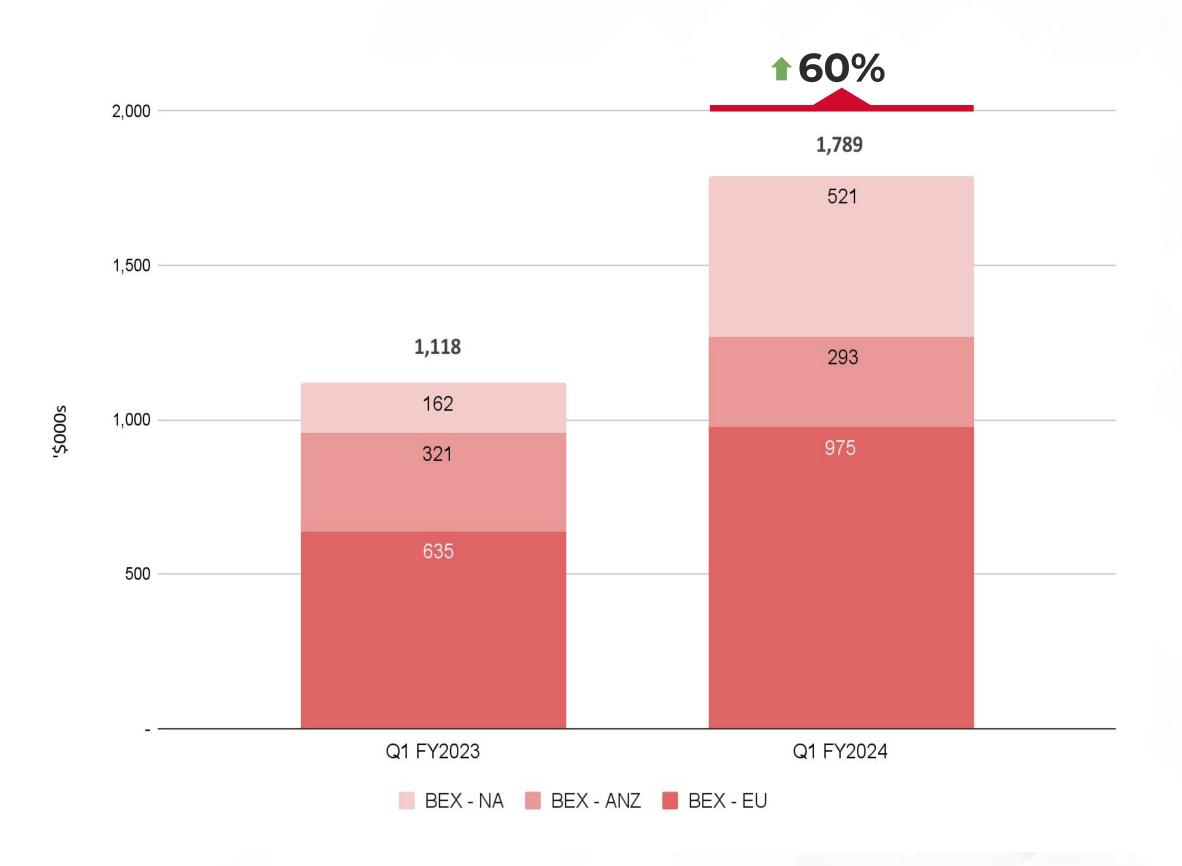
# Solid Revenue Growth & Marketplace Health in Core Business

#### FOUNDATION SET FOR PROFITABLE GROWTH VIA NEW FRONT-END





#### +60% Net Revenue Growth in Core Business\*





<sup>\*</sup>Core Business represents continuing operations and excludes KZ Door Deliveries and BEX Colombia

# We Cut Headcount, But invested it in Technology

#### AND DELIVERED BEX'S LARGEST EVER TECHNOLOGY UNDERTAKING

### **Investment in Scalable Technology**

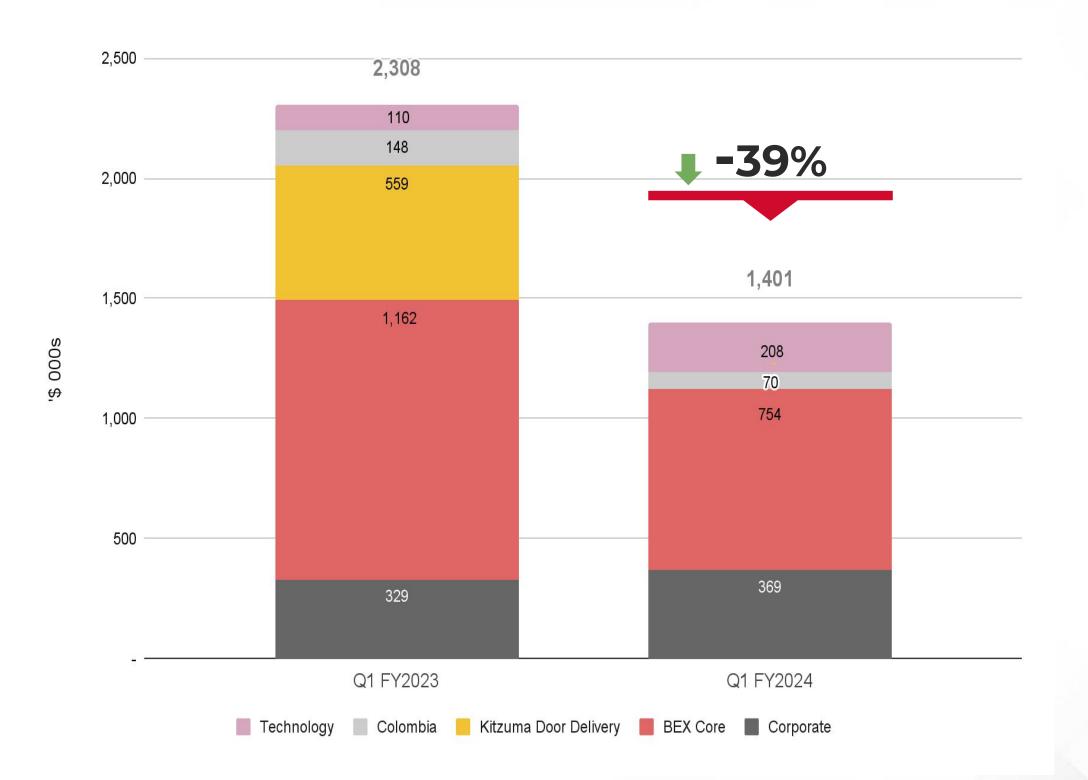
#### **Investment: Development of Tech IP**

BEX delivered its largest ever technology project in Q1, its new Consumer Marketplace and has invested in Product & Technology resources, who are responsible for the development and maintenance of technology related IP assets that BEX will scale its operation with in 2024 and beyond.

#### **Reduced Employee Expenditure**

BEX has simultaneously reduced headcount across all markets to run efficient marketplace operations teams in all countries, supported by central functions across ecommerce, marketing and content.

### 39% Employment Cost Reduction Q1 FY24 vs FY23







# Other Highlights

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#### **KEY STEPS FORWARD, ALIGNED TO OUR PLAN**



BEX consolidated EBITDA loss reduced by 63% to \$1.2m in Q1, FY24 (\$3.3m in PCP), with Normalised EBITDA Loss from Continuing Operations reducing to \$0.8m after allowing for non recurring costs and share based payments

#### **Strong Growth in Largest Market Europe**

Europe increased net e-commerce revenues by 101% to \$0.6m, with the EU marketplace again leading the group vs Q1, FY23 across all health metrics: Conversion Rate +45%, Order numbers +32%, and Commission Rate Earned per Transaction +42%

#### North America\* Transforms, Generates Breakeven EBITDA

North America switched its service offering to: Marketplace, 3PL & boxed shipping services, steering the business from EBITDA loss of \$1.4m (Q1FY23) to largely breakeven (\$0.01m loss) in in Q1FY24

#### **Launched New Consumer Platform**

BEX has successfully launched its new Marketplace platform in its largest market Germany, with the rollout to remaining markets planned over the next 4 months.

## Successfully settled Tribike Legal Case (North America), Shutdown Colombian Marketplace

BEX settled the Tribike case, leaving BEX free to operate without restriction and avoiding further legal costs and disruption. BEX also announced it's shutdown of its Colombian marketplace, with the close to be completed in Nov.

<sup>\*</sup> North America operations include all operations in the region including BikeExchange Inc and Kitzuma Corp. Q1FY23 EBITDA loss included discontinued operations (Kitzuma delivery business and BikeExchange Canada Inc which was dissolved in May 2023).



## FY24, Q1 EBITDA LOSS

#### Q1 FY24 EBITDA LOSS & NORMALIZED EBITDA LOSS FROM CONTINUING OPERATIONS

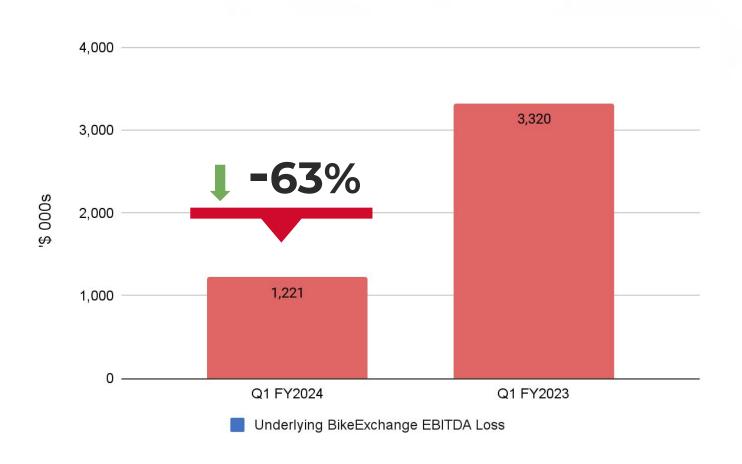
Q1 FY2024	Q1 FY2023	Variance	Variance %
8,787	7,937	849	11%
1,810	2,314	(504)	-22%
48	53	(5)	-9%
(188)	(1,486)	1,298	-87%
(1,598)	(2,413)	815	-34%
(330)	(515)	185	-36%
(963)	(1,273)	310	-24%
(3,079)	(5,687)	2,608	-46%
(1,221)	(3,320)	2,099	-63%
	8,787 1,810 48 (188) (1,598) (330) (963) (3,079)	8,787       7,937         1,810       2,314         48       53         (1,486)       (1,486)         (1,598)       (2,413)         (330)       (515)         (963)       (1,273)         (3,079)       (5,687)	8,787       7,937       849         1,810       2,314       (504)         48       53       (5)         (188)       (1,486)       1,298         (1,598)       (2,413)       815         (330)       (515)       185         (963)       (1,273)       310         (3,079)       (5,687)       2,608

\$A Thousands	Q1 FY2024	Q1 FY2023	Variance	Variance %
EBITDA (all operations)	(1,221)	(3,320)	2,099	-63%
Normalisation adjustments:				
Discontinued Ops & non recurring costs	132	1,729		
Technology build costs	81	0		
Share based payments	197	105		
Total non recurring costs	410	1,834	(1,424)	-78%
Normalised BikeExchange EBITDA*	(811)	(1,486)	675	-45%

#### 63% reduction in EBITDA\* Loss on PCP

BEX operations transformed during the last year with EBITDA improvement of more than \$2m for the quarter from:

- Restructure of BEX Core operations, cut in headcount and investment in technology
- Exit from loss making Kitzuma door delivery and Colombian Retail businesses
- Reduction of ave. monthly EBITDA loss from \$1.1m in Q1 FY23 to \$0.4m in Q1 FY24

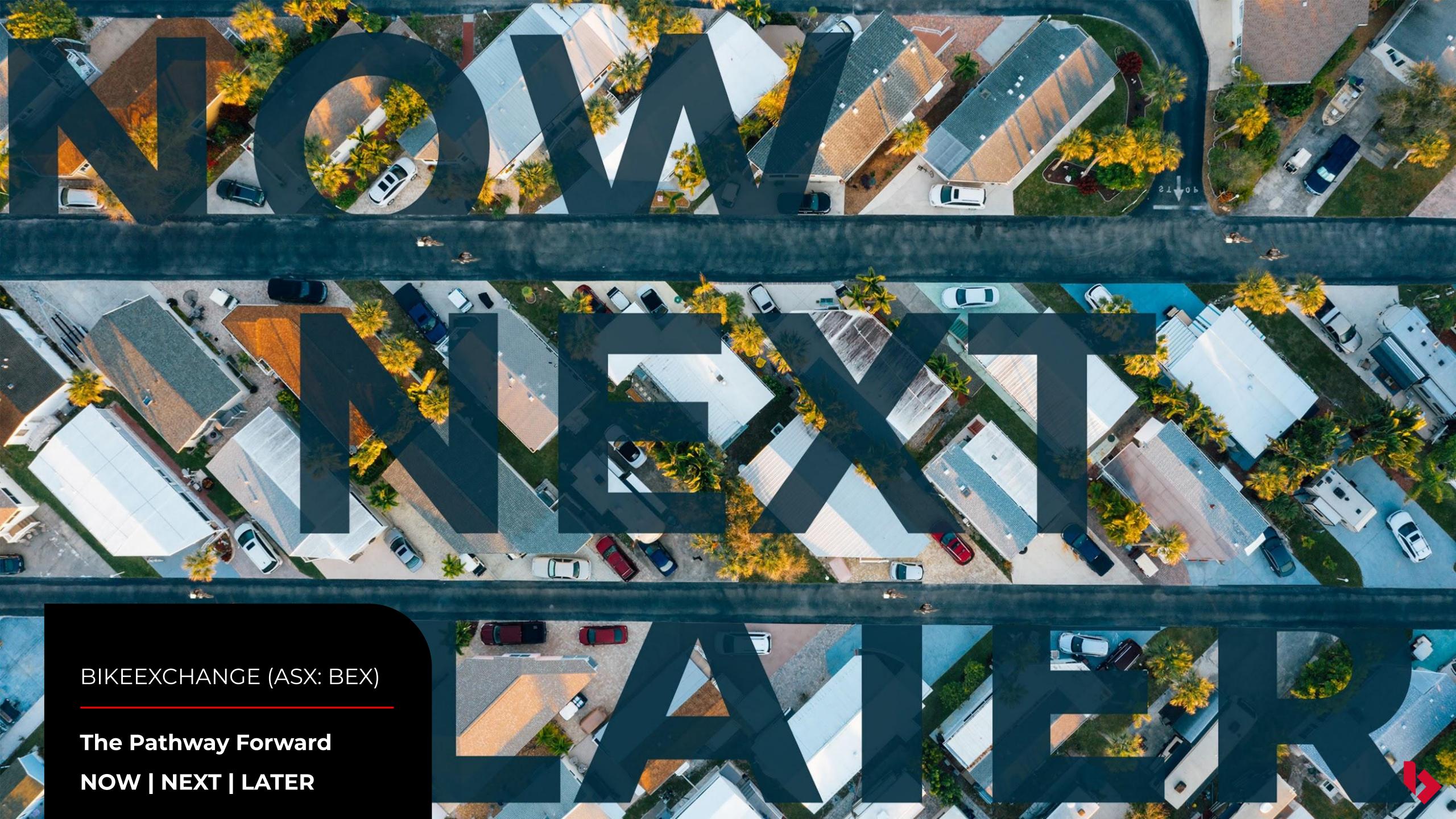


#### 45% reduction in Normalised EBITDA\* Loss on PCP

- After removing EBITDA losses from discontinued operations, share based payments and technology build costs, the normalised loss of BEX reduced by 45% to \$811k in Q1
- BEX focus: executing via new consumer storefront & growing revenue of new cost base.

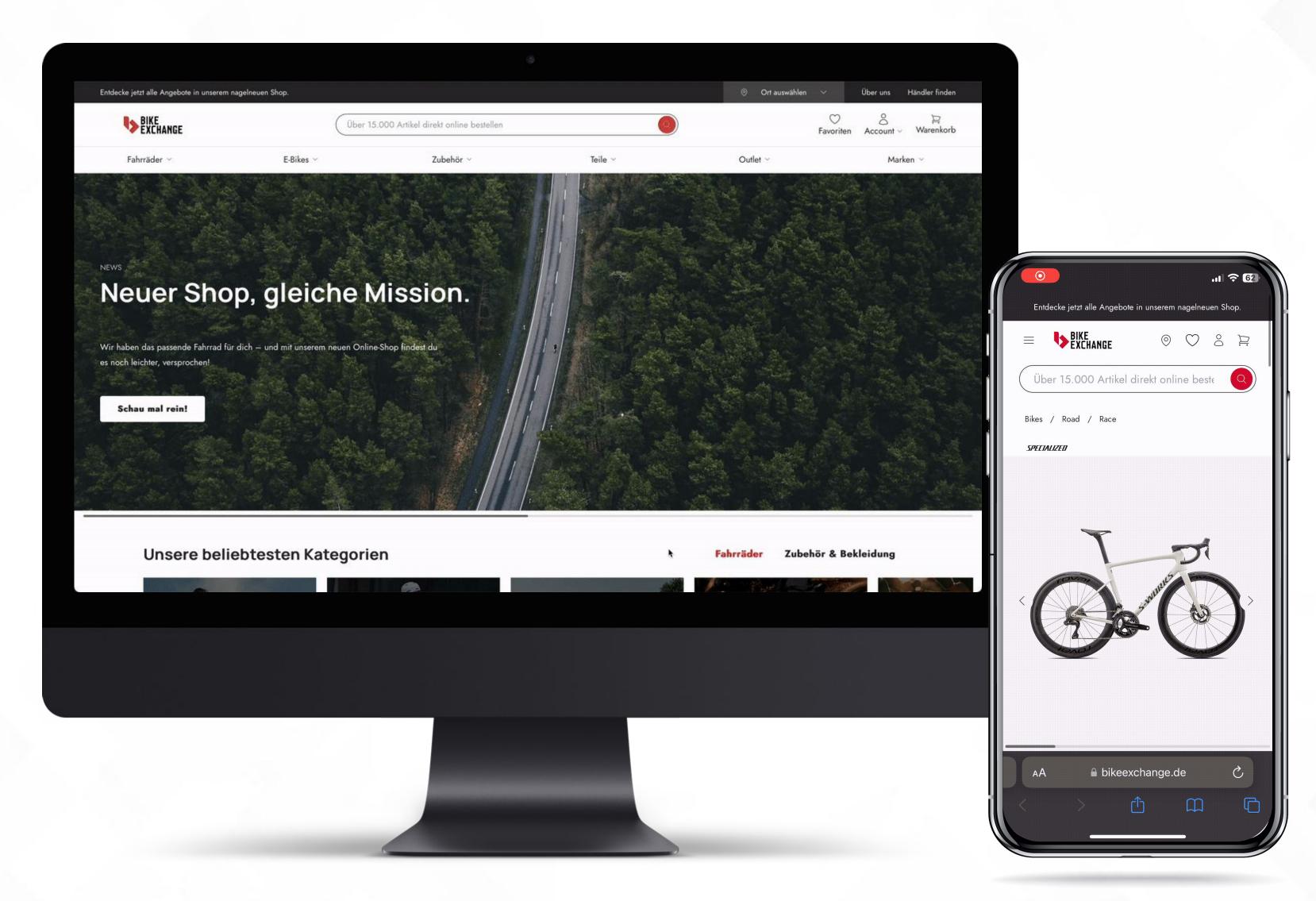


<sup>\*</sup> Based on unaudited management accounts for the Quarter ended September 2023



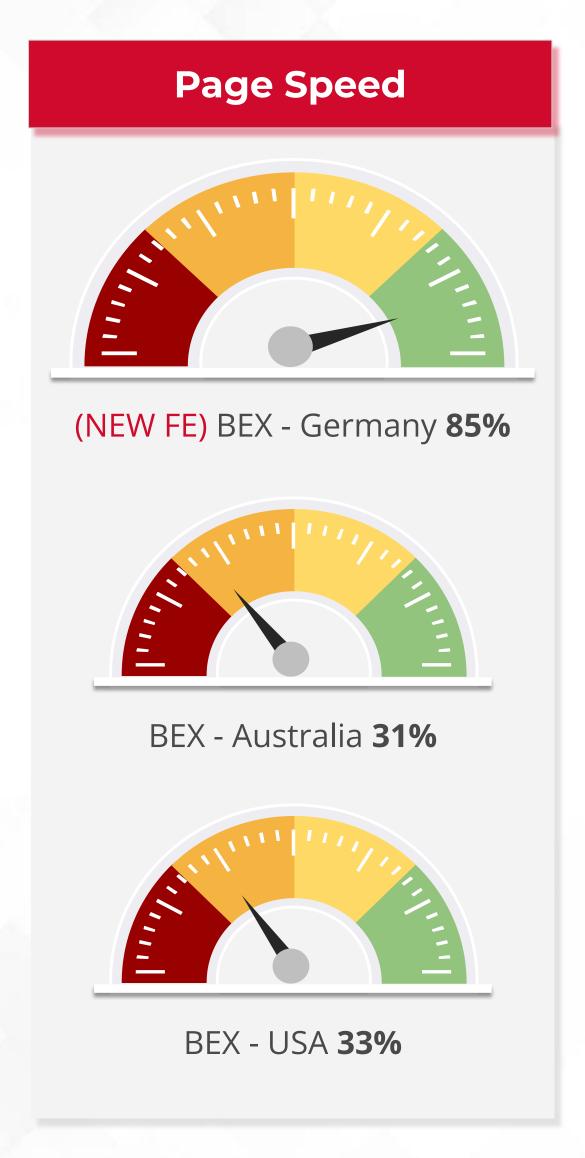
# New Consumer Marketplace - Germany

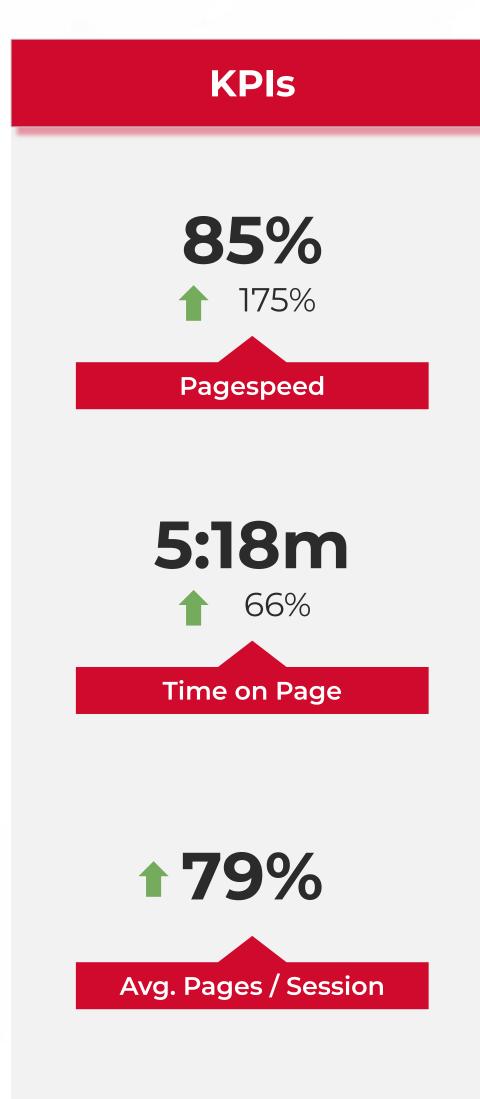
#### **BEX's MOST VISIBLE ASSET**

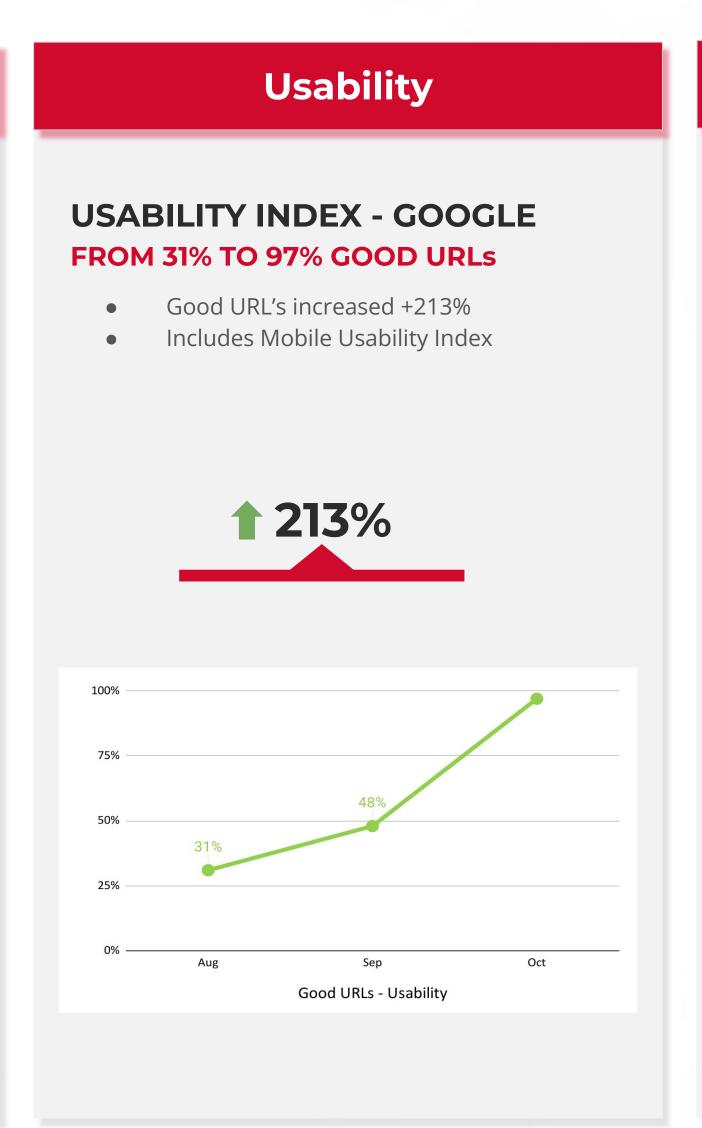


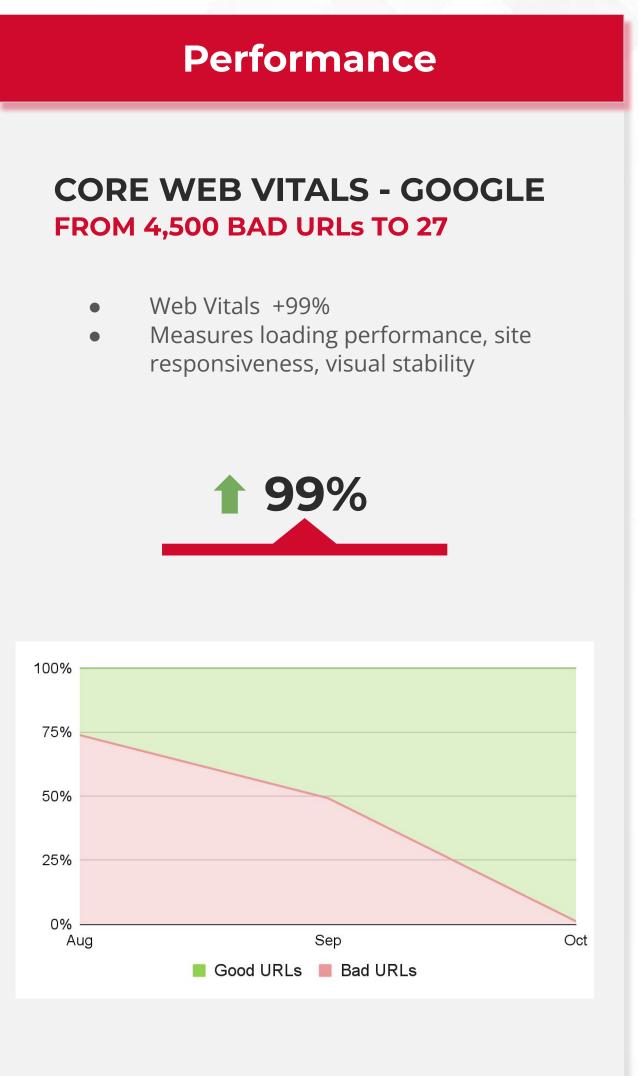


## Site Performance - First Results







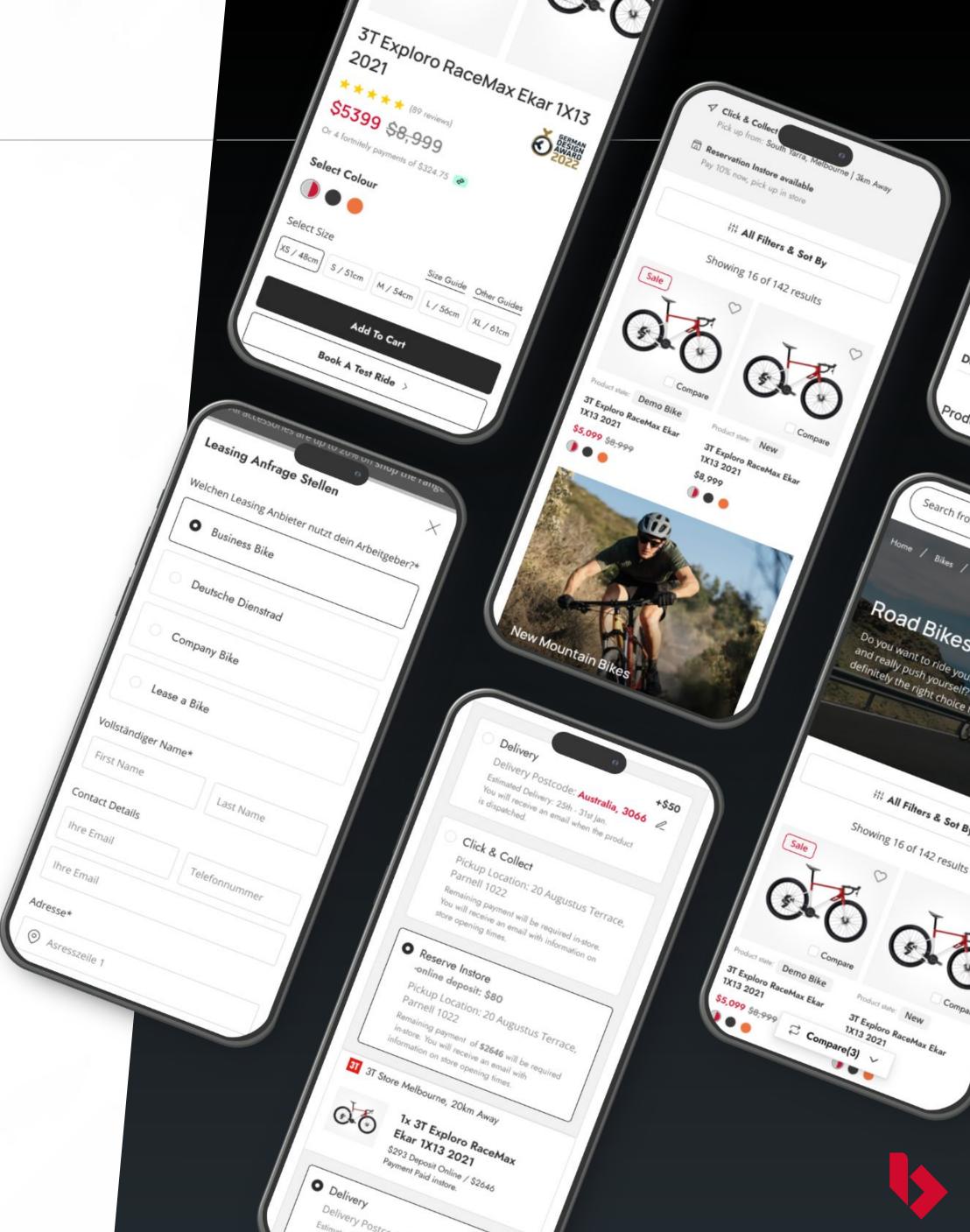




# Growth Underpinned by Technology

#### FY24 - EXECUTE ON NEW CUSTOMER STOREFRONT

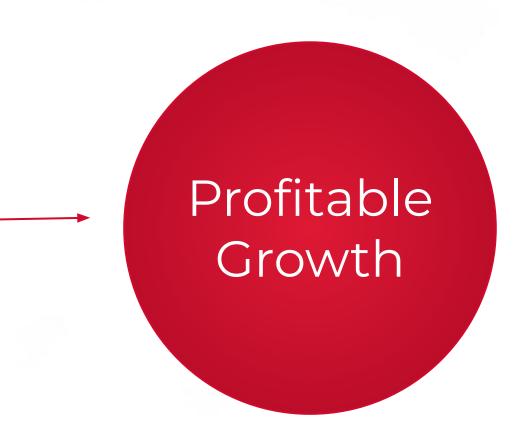




# FY24: Profitable Growth Underpinned by Technology

#### 5 STRATEGIC PILLARS TOWARDS PROFITABLE GROWTH

• Driving revenue performance via new tech stack **Execute on new** Optimize search / checkout / SEO / content / merchandising functionality **Consumer Platform** • Grow seller base of IBD (retail), D2C and BE Direct sellers **New Seller Partnerships** • Target sellers to & improve marketplace & revenue performance • Grow eCommerce profitably **eCommerce Profitability &** • Seller performance driven by inventory management Growth Online conversion supported by Customer team Ongoing focus on cash **Operational efficiency &** • Centralization / global approach **BEX fundamentals** • Integrate, automate and unify business process Develop solutions for sellers and buyers **Develop Competitive** • Integrate services that create revenue / solve problems **Advantage via Technology** • Bind customers / create revenue







## Other Corporate Developments

## New CFO Appointment - Kyle Ferreira

- Mr Kyle Ferreira appointed as Chief Financial Officer, commencing 1st Nov. Kyle worked closely with BEX Chairman Dominic O'Hanlon at ASX Listed rhipe Limited and brings a wealth of experience in technology driven high growth environments as well as strategic planning, financial modelling and mergers & acquisitions.
- Kyle is a member of the Institute of Chartered Accountants in Australia and holds a Bachelor of Commerce, Accounting & Finance from Macquarie University and a Master of Cyber Security from the University of New South Wales.

### **BEX Share Consolidation**

- Plan to consolidate **1 Share to every 100 Shares** held announced on 26 October 2023, subject to approval at AGM. The Price per Share to increase proportionately i.e. to a price per Share of ca. \$0.60 (60 cents) as compared to the BEX share price on 20 October of \$0.006 (0.6 cents).
- The share consolidation is intended to support the share price, which has been vulnerable to negative market fluctuations due to low trading volumes, resulting in a **more appropriate and effective capital structure** for the Company and a **more appealing share price** to a wider range of investors.

## **3** BEX Capital Plan and pathway to profitability

- BEX completed a **\$1.39m BEX share placement in September 2023**, with additional funding via \$460k investment from Directors subject to AGM approval.
- BEX achieved a **63% Improvement in Q1 FY23 EBITDA** from all operations from **\$3.3m to \$1.2m** (Q1 FY24). Further improvement to operating results and reduction of cash outflows expected, assuming revenue uplift from new platform is achieved.
  - **Proforma cash as at 30 Sep is A\$3.15m** (incl. additional funding & planned R&D Tax refund of A\$302k).



## Disclaimer

#### **Important notice**

The material in this presentation has been prepared by BikeExchange Limited (ASX: BEX) ABN 24 625 305 240 ("BikeExchange or the Company") and is general background information about BikeExchange's activities current as at the date of this presentation. The information is given in summary form and does not purport to be complete in every aspect.

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The financial information should be read in conjunction with the basis of preparation set out in the Appendix on page 16.

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## Basis of preparation

### **Basis of preparation**

The information contained in this presentation is based on the historical financial information (BEX Financial Information) for the BikeExchange Limited Group and should be read in conjunction with the BikeExchange Ltd FY23 Annual Report. It has not been reviewed or audited by the Group's auditor, Deloitte Touche Tohmatsu.

The BEX Financial Information in this presentation is that of BikeExchange Limited Group which is made up of a consolidation of all entities within the Group.

BikeExchange Limited generated no revenues and acts as an investment holding company. The presentation presents the consolidated results of BikeExchange Limited and the BikeExchange Ltd Group for Q1 FY24 as well as comparatives for Q1 FY23, based on the unaudited management accounts for the quarter ended 30 September 2023.

#### **Non-IFRS** financial information

BikeExchange's results are reported under Australian International Financial Reporting Standards (AIFRS). This presentation also includes certain non-AIFRS measures including "KPIs", and "look through". These measures are used internally by management to assess the performance of our business and our Joint ventures, make decisions on the allocation of resources and assess operational management. Non-AIFRS measures have not been subject to audit or review. The following non-AIFRS measures are defined below:

- **Total Transaction Value (TTV)** is the aggregate of revenues, net of sales taxes, generated from display/media sales, retail subscriptions and other online sales and the gross merchandise value for e-Commerce transactions that are executed on the BikeExchange network of websites.
- Average Revenue per account (ARPA) is the total revenue for the period for subscriptions earned from retailers and affiliates divided by the average number of paying retailers accessing BikeExchange network of websites for the period.
- **Unique Monthly sellers (Sellers)** is the average number of retailers for the period who fulfilled at least 1 e-Commerce order in a individual month.
- **Traffic** represents total unique sessions visiting the Group's network of sites across the period.
- **E-commerce transactions** are the total number of e-Commerce transactions occurring on BikeExchange network of websites in each period. A transaction is defined as a single item or basket of items paid for in a single payment transaction through the BikeExchange network of websites.
- Average Order Value (AOV) is the gross merchandise value for e-Commerce transactions that transact on the BikeExchange network of websites divided by the number of e-Commerce transactions for the financial period.
- **Average Commission Rate** calculated as e-Commerce commission revenue divided by the gross e-Commerce transaction value for all transactions across the relevant period.
- **Prior corresponding period (pcp)** means the equivalent period in the previous financial year.



